



# **NEW YORK CITY COLLEGE OF TECHNOLOGY 2023-2024 AFFIRMATIVE ACTION PLANS**

**Affirmative Action Plans Covering Minorities and Women (Executive Order 11246), Individuals with Disabilities (Section 503) and Protected Veterans (VEVRAA)**

**Contact:**

**Patricia A. Cody, Esq.  
Chief Diversity Officer  
300 Jay Street, Namm Hall 322  
Brooklyn, New York 11201**

Please contact the Chief Diversity Officer, at [pcody@citytech.cuny.edu](mailto:pcody@citytech.cuny.edu), if you require assistance with reading this document due to a disability.

This plan is available for review at the above address during normal business hours.



# TABLE OF CONTENTS

|   |    |
|---|----|
| PART ONE: INTRODUCTION AND BACKGROUND .....                           | 4  |
| Overview .....  | 4  |
| History .....   | 4  |
| Accreditation .....   | 4  |
| Mission.....  | 5  |
| Organization Chart.....   | 5  |
| Relevant Policies.....  | 5  |
| Responsibility for Implementation.....                                | 5  |
| PART TWO: DATA AND ANALYSIS.....                                      | 6  |
| Data Sources .....  | 6  |
| Employee Data.....  | 7  |
| Self-Identification Categories .....                                  | 7  |
| Workforce Analysis .....  | 7  |
| Utilization Analysis .....  | 13 |
| Utilization, Underutilization, and Placement Goals .....              | 21 |
| Other Analyses .....  | 21 |
| PART THREE: ACTION-ORIENTED PROGRAMS.....                             | 24 |
| 2022-2023 Prior Year Programs .....                                   | 24 |
| 2023-2024 Planned Programs.....                                       | 24 |
| Ongoing Activities.....   | 25 |
| Internal Audit and Reporting.....                                     | 25 |
| PART FOUR: INDIVIDUALS WITH DISABILITIES AND PROTECTED VETERANS ..... | 26 |
| Equal Opportunity and Non-Discrimination Policy.....                  | 26 |
| Review of Personnel Practices .....                                   | 26 |
| Review of Physical and Mental Qualifications .....                    | 27 |
| Reasonable Accommodations .....                                       | 27 |
| Harassment Prevention .....   | 28 |
| External Policy Dissemination.....                                    | 28 |
| Outreach and Positive Recruiting .....                                | 28 |
| Internal Policy Dissemination .....                                   | 29 |
| Implementation Responsibility .....                                   | 29 |
| Training.....   | 30 |
| Audit and Reporting System .....                                      | 30 |
| Benchmark Comparisons .....   | 30 |

|  |    |
|--|----|
| Exhibit 1: Workforce by Job Group.....                       | 9  |
| Exhibit 2: Tenure Status .....                               | 11 |
| Exhibit 3: Summary of Underutilization and Goals .....       | 15 |
| Table 1: Tenure Summary .....                                | 21 |
| Table 2: Search Waivers/Exceptions.....                      | 23 |
| Table 3: Summary of Campus Programs, 2022-2023.....          | 24 |
| Table 4: 2023-2024 Planned Programs .....                    | 25 |
| Table 5: Summary of Prior Year Outreach.....                 | 28 |
| Table 6: Planned Outreach, 2023-2024.....                    | 29 |
| Table 7: Veterans' Hiring Rate Benchmark.....                | 32 |
| Table 8: Hiring Rate for Individuals with Disabilities ..... | 32 |

## **PART ONE: INTRODUCTION AND BACKGROUND**

This report is an annual update of the Affirmative Action Plan (AAP) for federal contractors. The U.S. Department of Labor’s Office of Federal Contract Compliance Programs (OFCCP) oversees affirmative action requirements for federal contractors. This unit is one of CUNY’s Affirmative Action Establishments.

This plan reflects requirements for implementing:

- Presidential Executive Order (EO) 11246, addressing gender and federally protected racial/ethnic groups;
- The Vietnam Era Veterans’ Readjustment Assistance Act of 1974 (VEVRAA), as amended, for protected veterans, and
- Section 503 of the Rehabilitation Act of 1973, as amended, for individuals with disabilities.

Some aspects of this plan also reflect state and local regulations, guidelines for public entities, CUNY trustees’ resolutions, and CUNY policy.

The employee census date is June 1, 2023. The previous reporting year was June 1, 2022 – May 31, 2023. The program year for this plan is September 1, 2023 – August 31, 2024.

We address disruptions due to the ongoing COVID-19 outbreak later in this report.

This plan is available for public review as described on the title page.

We produce a separate Affirmative Action Plan for Italian Americans. CUNY’s Chancellor designated Italian Americans as a protected group in 1976.

### **Overview**

#### **History**

New York City College of Technology (City Tech or the College) has been engaged in technology-based education since its founding in 1946 as the New York State Institute of Applied Arts and Sciences. In 1953, the institute was renamed New York City Community College, becoming a part of The City University of New York (CUNY) in 1964. Voorhees Technical Institute, established in 1881 as New York Trade School, was incorporated into the College in 1971. The College was designated the University’s college of technology in 1980 and renamed New York City Technical College. In June 2002, it became New York City College of Technology. It is the sole college of technology of CUNY and the largest public college of technology in the Northeast.

#### **Accreditation**

The College is authorized by the New York State Board of Regents to offer thirty-one baccalaureate programs (bachelor of technology, bachelor of science, bachelor of science in education, bachelor of fine arts, and bachelor of architecture), twenty-seven associate programs (associate in arts, associate in science, and associate in applied science degrees), and three certificate programs, with more degree programs under development. These programs include applied mathematics and sciences, architectural technology, biomedical informatics, business, communication design, computer systems technology, data science and data analytics, engineering technology, entertainment technology, health care, health sciences, health communication and administration, hospitality management, human services, law and paralegal studies, professional and technical writing, teacher education, and the liberal arts and sciences. In addition to its accreditation by the Middle States Commission on Higher Education, the College maintains individual accreditation from professional and disciplinary bodies for many of its programs.

## Mission

New York City College of Technology is a baccalaureate and associate degree-granting institution committed to providing broad access to high quality technological and professional education for a diverse urban population. City Tech’s distinctive emphasis on applied skills and place-based learning, built upon a vibrant general education foundation, equips students with both problem-solving skills and an understanding of the social contexts of technology that make its graduates competitive. A multi-disciplinary approach and creative collaboration are hallmarks of the academic programs. As a community, City Tech nurtures an atmosphere of inclusion, respect, and open-mindedness in which all members can flourish.

As a result of a City Tech education, students will:

- Develop knowledge from a range of disciplinary perspectives, and hone the ability to deepen and continue learning.
- Acquire and use the tools needed for communication, inquiry, analysis, and productive work.
- Work productively within and across disciplines.

## Organization Chart

**Appendix A displays our organizational charts.**

## Relevant Policies

As a unit of The City University of New York (CUNY), we adhere to federal, state, and city laws and regulations on non-discrimination and affirmative action, including: Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, Section 402 of the Vietnam Era Veterans’ Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended, the Age Discrimination Act of 1975, New York State Human Rights Law and New York City Human Rights Law.

Protected groups identified in Executive Order 11246 are American Indian or Alaska Native, Asian, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander, Two or More Races, and Women. CUNY’s Chancellor designated Italian Americans as a protected group in 1976 and we produce a separate Italian American affirmative action plan.

**Appendix B contains the most recent reaffirmation letter, issued on September 18, 2023.**

CUNY posts its policies on non-discrimination, sexual misconduct, and affirmative action on its website.

**Appendix C provides the text of the major policies.**

<https://www.cuny.edu/about/administration/offices/legal-affairs/policies-resources/>

## Responsibility for Implementation

While the entire community participates in promoting diversity and inclusion, we have assigned certain specific responsibilities.

### **The President**

President Russell Hotzler oversees affirmative action and diversity programs to assure compliance with federal, state, and city laws, rules and regulations and university policies. The President designates personnel to manage affirmative action, compliance and diversity programs. Personnel include the Chief Diversity Officer (CDO), 504/Americans with Disabilities Act (ADA) Coordinator and Title IX Coordinator. The President ensures they have authority, staffing, and other resources to fulfill their assigned responsibilities.

The President communicates commitment to equal employment opportunity, including an annual reaffirmation, and issues required reports, including this Affirmative Action Plan.

### **Chief Diversity Officer**

The President has designated Patricia A. Cody as Chief Diversity Officer (CDO) and Responsible Official who:

- Provides confidential consultation for, investigates, and resolves discrimination/harassment complaints
- Distributes new and revised policies and notices, integrating them into training programs, search committee orientations, websites, and other communications
- Evaluates Affirmative Action programs and initiatives
- Prepares and communicates Affirmative Action Plan reports
- Consults with hiring teams and managers on recruitment and selection, overseeing recruitment plans and effective recruitment/selection strategies
- Participates in CUNY initiatives promoting diversity and inclusion.

The Chief Diversity Officer completed the OFCCP's on-line certification of compliance with affirmative action program requirements prior to June 30, 2023.

### **Officials**

Executives, department chairpersons, managers, and supervisors are critical partners in equal employment and affirmative action programs. They help ensure compliance with regulations and policies, foster an inclusive environment, and help develop and implement affirmative action programs.

### **University Management**

CUNY's University Office of Recruitment and Diversity (ORD) within the University Human Resources unit establishes job groups and report parameters, and reports summary statistics. ORD sponsors university-wide diversity programs described in this plan and maintains systems for data collection (including self-identification) and job postings.

## **PART TWO: DATA AND ANALYSIS**

We analyze workforce data as mandated to promote a complete assessment, covering:

- Workforce Analysis (Evaluating employment within organizational units/departments)
- Analysis of job groups and academic disciplines
- Comparisons with labor market availability measures (utilization analysis)
- Reviews of Personnel Actions, Recruitment and Hiring, and Compensation.

We rely on methodologies provided by the US Department of Labor's Office of Contract Compliance Programs (OFCCP), in particular, the *Educational Institutions Technical Assistance Guide*.

### **Data Sources**

This section describes how CUNY prepares data for this report.

## Employee Data

In early July 2023, we extracted data on full-time employees active as of June 1, 2023 from CUNY's system of record, CUNYfirst. We include personnel on most paid leaves, including medical leave and fellowship/sabbatical leave. We do not include personnel on terminal leaves such as retirement leave, student workers (including Graduate Assistants) or people employed separately by CUNY's Research Foundation.

We invite employees to self-identify gender, race/ethnicity, veteran status, and disability status. Employees may update selections at any time on an Employee Self-Service portal. We last conducted a system-wide self-identification canvas in May 2018 via email. We provided an FAQ document to explain the reasons for collecting this data, and stressed that providing it is voluntary. We also invite job applicants to self-identify on the job application portal.

Of 2508 employees, 14 employees did not identify a gender and 47 employees did not identify a valid race/ethnicity category. Anyone who did not specify a gender and/or ethnicity is included in the Workforce Analysis but not assigned to a protected group. 2471 employees did not identify a veteran status and 2475 did not identify a disability status.

## Self-Identification Categories

We use the following categories to evaluate representation by race/ethnicity for the federal affirmative action plan:

- Total Minorities (all groups other than White, reported as a single category)
- Asian (consolidates Asian, Hawaiian, and Other Pacific Islander)
- Black/African American
- Hispanic/Latino
- White (not a protected group).

American Indian/Alaska Native and Two or More Races are included under Total Minorities but not separately reported.

If a person identifies as both Hispanic/Latino and some another group, they are recorded as Hispanic/Latino, and not as Two or More Races.

Consistent with long-standing agreements, we ask employees to self-identify Italian American status, and create a separate Italian American affirmative action plan. We also invite employees to optionally provide data on their ancestries from a list of approximately sixty categories.

CUNY provides for six categories of gender identification, but we must use federally-mandated categories for purposes of this plan, which are "male" and "female." Currently, only persons specifically identifying as "female" are included in the federally-protected gender category.

The federal government is in the process of preparing new standards for self-identification expected to impact future Affirmative Action plans.

## Workforce Analysis

Workforce Analysis is a review of employees' organizational placement (i.e. by their assigned division and department). We review the data organized by job title in order of rank or salary grade.

Due to length, Workforce Analysis charts are not included here. The next two exhibits summarize the composition of the workforce by job group and by tenure status (for faculty).



**Exhibit 1: Workforce by Job Group and Category (excludes Chief Executive) NYC College of Technology**

**June 1, 2023**

**Total Appointments: 2,507**

**Executive/Administrative/Managerial**

| <b>Job Group</b>            | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|-----------------------------|------------------|-----------------|-----------------|-------------------|-------------------|
| Admin 1: Executive          | 17               | 12              | 70.6%           | 11                | 64.7%             |
| Admin 2: Managerial         | 65               | 42              | 64.6%           | 46                | 70.8%             |
| Admin 2: Managerial Adjunct | 273              | 179             | 65.6%           | 136               | 49.8%             |
| Managerial: Facilities      | 1                | 0               | 0.0%            | 0                 | 0.0%              |
| Managerial: Info Tech       | 1                | 0               | 0.0%            | 1                 | 100.0%            |
| Managerial: Security        | 3                | 1               | 33.3%           | 2                 | 66.7%             |

**Professional Faculty**

| <b>Job Group</b>               | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|--------------------------------|------------------|-----------------|-----------------|-------------------|-------------------|
| Faculty: Professoriate         | 326              | 162             | 49.7%           | 138               | 42.3%             |
| Faculty: Librarian             | 12               | 9               | 75.0%           | 4                 | 33.3%             |
| Faculty: Librarian Adjunct     | 1                | 1               | 100.0%          | 0                 | 0.0%              |
| Faculty: Lecturer              | 39               | 17              | 43.6%           | 21                | 53.8%             |
| Faculty: Lecturer Adjunct      | 612              | 270             | 44.1%           | 316               | 51.6%             |
| Faculty: Professoriate Adjunct | 369              | 159             | 43.1%           | 173               | 46.9%             |
| Faculty: Developmental         | 14               | 10              | 71.4%           | 8                 | 57.1%             |
| Faculty: Developmental Adjunct | 3                | 3               | 100.0%          | 1                 | 33.3%             |
| Faculty: Continuing Education  | 82               | 38              | 46.3%           | 54                | 65.9%             |

**Professional Non-Faculty**

| <b>Job Group</b>                       | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|--|------------------|-----------------|-----------------|-------------------|-------------------|
| Accountant: Professional               | 7                | 5               | 71.4%           | 5                 | 71.4%             |
| Admin 3: Professional                  | 108              | 77              | 71.3%           | 86                | 79.6%             |
| Admin 5: Engineer-Architect            | 3                | 0               | 0.0%            | 2                 | 66.7%             |
| Disability Accommodation Specl Adjunct | 2                | 1               | 50.0%           | 2                 | 100.0%            |
| Info Tech: Professional                | 25               | 6               | 24.0%           | 23                | 92.0%             |

**Administrative Support Workers**

| <b>Job Group</b>         | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|--------------------------|------------------|-----------------|-----------------|-------------------|-------------------|
| Accountant: Assistant    | 4                | 4               | 100.0%          | 3                 | 75.0%             |
| Administrative Assistant | 12               | 10              | 83.3%           | 10                | 83.3%             |
| Office Assistant         | 81               | 68              | 84.0%           | 67                | 82.7%             |
| Office Assistant Adjunct | 154              | 86              | 55.8%           | 141               | 91.6%             |
| Mail Services Worker     | 2                | 0               | 0.0%            | 2                 | 100.0%            |

**Technicians**

| <b>Job Group</b>                        | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|---|------------------|-----------------|-----------------|-------------------|-------------------|
| Admin 4: College Lab Technician         | 32               | 11              | 34.4%           | 24                | 75.0%             |
| Admin 4: College Lab Technician Adjunct | 135              | 47              | 34.8%           | 98                | 72.6%             |
| Broadcast-Media                         | 2                | 0               | 0.0%            | 2                 | 100.0%            |
| Info Tech: Technician                   | 5                | 3               | 60.0%           | 5                 | 100.0%            |
| Info Tech: Technician Adjunct           | 1                | 0               | 0.0%            | 1                 | 100.0%            |
| Print Media Technician                  | 4                | 2               | 50.0%           | 3                 | 75.0%             |

## Craft Workers

| Job Group                          | Ttl Empls | Female # | Female % | Minority # | Minority % |
|------------------------------------|-----------|----------|----------|------------|------------|
| Skilled Trades: Supervisory        | 1         | 0        | 0.0%     | 1          | 100.0%     |
| Skilled Trades: Not Supervisory    | 28        | 1        | 3.6%     | 10         | 35.7%      |
| Laborers and Helpers               | 5         | 0        | 0.0%     | 3          | 60.0%      |
| Basic Crafts-Buildings and Grounds | 3         | 0        | 0.0%     | 2          | 66.7%      |

## Service Workers

| Job Group                         | Ttl Empls | Female # | Female % | Minority # | Minority % |
|-----------------------------------|-----------|----------|----------|------------|------------|
| Campus Public Safety Sergeant     | 9         | 2        | 22.2%    | 9          | 100.0%     |
| Campus Peace Officer              | 12        | 2        | 16.7%    | 10         | 83.3%      |
| Campus Security Assistant         | 11        | 5        | 45.5%    | 11         | 100.0%     |
| Campus Security Assistant Adjunct | 1         | 0        | 0.0%     | 1          | 100.0%     |
| Custodial: Supervisory            | 5         | 1        | 20.0%    | 5          | 100.0%     |
| Custodial: Assistant              | 35        | 10       | 28.6%    | 35         | 100.0%     |
| Custodial: Assistant Adjunct      | 2         | 2        | 100.0%   | 2          | 100.0%     |

**Exhibit 2: Full-Time Faculty by Title and Tenure Status**

**June 1, 2023**

**NYC College of Technology**

**Total Faculty: 391**

Status categories are: Tenure, Track Tenure, Substitute, and "Instructors or Others PSC" (not eligible for tenure). This report refers to tenure as of the 2022-2023 academic year (effective 9/1/2023)

| <b>Title</b> | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|--------------|------------------|-----------------|-----------------|-------------------|-------------------|
|--------------|------------------|-----------------|-----------------|-------------------|-------------------|

**Faculty: Developmental**

|                                |   |   |        |   |        |
|--------------------------------|---|---|--------|---|--------|
| CLIP Instructor                | 6 | 6 | 100.0% | 2 | 33.3%  |
| Instructors and others PSC     | 6 | 6 | 100.0% | 2 | 33.3%  |
| CUNY Start Instructor          | 2 | 1 | 50.0%  | 2 | 100.0% |
| Instructors and others PSC     | 2 | 1 | 50.0%  | 2 | 100.0% |
| EOC Lecturer                   | 5 | 2 | 40.0%  | 3 | 60.0%  |
| CCE Certificate Continuous Emp | 5 | 2 | 40.0%  | 3 | 60.0%  |
| EOC Lecturer Doc Sch           | 1 | 1 | 100.0% | 1 | 100.0% |
| CCE Certificate Continuous Emp | 1 | 1 | 100.0% | 1 | 100.0% |

**Faculty: Lecturer**

|                                |    |    |       |    |        |
|--------------------------------|----|----|-------|----|--------|
| Distinguished Lecturer         | 1  | 0  | 0.0%  | 0  | 0.0%   |
| Instructors and others PSC     | 1  | 0  | 0.0%  | 0  | 0.0%   |
| Lecturer                       | 33 | 15 | 45.5% | 18 | 54.5%  |
| CCE Certificate Continuous Emp | 14 | 6  | 42.9% | 6  | 42.9%  |
| Lecturer track CCE             | 17 | 8  | 47.1% | 11 | 64.7%  |
| Substitute >=6 Mo Or Prior Ben | 2  | 1  | 50.0% | 1  | 50.0%  |
| Lecturer Doc Sch               | 5  | 2  | 40.0% | 3  | 60.0%  |
| CCE Certificate Continuous Emp | 1  | 0  | 0.0%  | 1  | 100.0% |
| Lecturer track CCE             | 4  | 2  | 50.0% | 2  | 50.0%  |

**Faculty: Librarian**

|                            |   |   |        |   |        |
|----------------------------|---|---|--------|---|--------|
| Instructor-Librarian       | 1 | 1 | 100.0% | 0 | 0.0%   |
| Instructors and Others PSC | 1 | 1 | 100.0% | 0 | 0.0%   |
| Asst Professor-Librarian   | 5 | 5 | 100.0% | 3 | 60.0%  |
| Track Tenure               | 5 | 5 | 100.0% | 3 | 60.0%  |
| Assc Professor-Librarian   | 5 | 3 | 60.0%  | 0 | 0.0%   |
| Tenured                    | 5 | 3 | 60.0%  | 0 | 0.0%   |
| Professor-Librarian        | 1 | 0 | 0.0%   | 1 | 100.0% |
| Tenured                    | 1 | 0 | 0.0%   | 1 | 100.0% |

**Exhibit 2: Full-Time Faculty by Title and Tenure Status**

**June 1, 2023**

**NYC College of Technology**

**Total Faculty: 391**

Status categories are: Tenure, Track Tenure, Substitute, and "Instructors or Others PSC" (not eligible for tenure). This report refers to tenure as of the 2022-2023 academic year (effective 9/1/2023)

| <b>Title</b> | <b>Ttl Empls</b> | <b>Female #</b> | <b>Female %</b> | <b>Minority #</b> | <b>Minority %</b> |
|--------------|------------------|-----------------|-----------------|-------------------|-------------------|
|--------------|------------------|-----------------|-----------------|-------------------|-------------------|

**Faculty: Professoriate**

|                                |     |    |        |    |       |
|--------------------------------|-----|----|--------|----|-------|
| Asst Professor                 | 92  | 52 | 56.5%  | 44 | 47.8% |
| Substitute >=6 Mo Or Prior Ben | 2   | 2  | 100.0% | 0  | 0.0%  |
| Tenured                        | 50  | 19 | 38.0%  | 21 | 42.0% |
| Track Tenure                   | 40  | 31 | 77.5%  | 23 | 57.5% |
| Assc Professor                 | 144 | 65 | 45.1%  | 56 | 38.9% |
| Tenured                        | 137 | 62 | 45.3%  | 53 | 38.7% |
| Track Tenure                   | 7   | 3  | 42.9%  | 3  | 42.9% |
| Professor                      | 89  | 44 | 49.4%  | 38 | 42.7% |
| Tenured                        | 89  | 44 | 49.4%  | 38 | 42.7% |
| Distinguished Professor        | 1   | 1  | 100.0% | 0  | 0.0%  |
| Instructors and others PSC     | 1   | 1  | 100.0% | 0  | 0.0%  |

## Job Group Analysis

Job Group Analysis is a review by job function, evaluating employee data according to groups of jobs with similar duties and qualifications. A major input is the federal Standard Occupational Classification (SOC) coding system. Job Groups are organized into categories based on the federal EEO-1 coding system.

CUNY also reviews faculty by academic discipline. CUNY assigns most faculty departments to disciplines as per the US Department of Education's Classification of Instructional Programs (CIP). CUNY analyzes data about College Laboratory Technicians by assigning departments to one of two categories: Scientific/Engineering/Technical or a General (non-scientific) category.

The Utilization Analysis (see next section) provides detail on job groups and academic disciplines.

## Utilization Analysis

We compare CUNY's workforce with an estimated Labor Market Availability by job group. We evaluate utilization for females, major federal ethnicity categories (Asian, Black/African American, and Hispanic/Latino and Total Minorities (adding American Indian/Alaska Native and Two or More Races)).

### Labor Market Source Data

Labor Market Availability is an estimate used to benchmark staffing of persons in protected groups by job group. It represents the proportion of each group available for employment in the labor market for jobs CUNY fills. This information is based upon an external labor market in a reasonable geographic area, and an internal labor market of personnel at CUNY eligible to be advanced into certain jobs.

- For external candidates except some faculty, we utilized the US Census American Community Survey (ACS), 5-year estimate, 2017-2021 (final), extracted from University of Minnesota's Integrated Public User Microdata Sample (IPUMS). Data is extracted based on a combination of geography, labor force participation, occupation, and educational attainment, depending on job group.
- For internal candidates, we utilized lists of CUNY-wide appointments over the 2017-2022 time period and consulted with CUNY's Director of Civil Service Operations. Internal demographics are based on the last plan census date (June 1, 2022).
- For faculty discipline-based estimates, we utilized the US Department of Education's National Center for Education Statistics' Integrated Post-Secondary Education Data System (IPEDS) completion data, 2020-2021 (final). We use the Classification of Instructional Programs (CIP) to identify disciplines.

It is not possible to determine a highly exact estimate of the labor market for a given job group. For one thing, all calculations are based on historical data. It is important to consider both the calculations and the resulting findings to be general indicators.

We calculate underutilization for groups with a minimum of five incumbents, with the caveat that analyzing groups of less than 30 employees may generate less reliable results.

The President's position reports outside of our establishment and is not included in any job group.

We report underutilization where the percent of individuals belonging to a protected group is less than 80% below the labor market estimate, and the difference is equal to at least one full-time equivalent employee. The following illustration may help explain this calculation:

Illustration: Utilization and Underutilization

If a job group has 10 personnel and 50% of the available Labor Market is female, we expect 50% of personnel in that job group to be female.



In our example, there are 3 females in the job group (less than 4). Therefore, females are underutilized as compared with the Labor Market.



Underutilization is based on females represented at 80% of the job group or more; in this case, four or more.



**Appendix D details utilization/underutilization in each category (job group and/or academic discipline).** We consider job groups and disciplines for which there is underutilization as priorities for placement goals and enhanced outreach when there are hiring or advancement opportunities.

Year-to-year variations in underutilization arise from a combination of changes in availability, hires, advancements, and separations. It is usually not possible to pinpoint a single, direct cause. In job groups with small number of employees, results may change substantially with small staffing changes.

The following six pages summarize staffing and underutilization for each job group.

This is a summary of underutilization of protected groups for staff Job Group and EEO Category. We report Job Groups only in the years each has five or more incumbents.

This summary reports underutilization as follows:

- 2020 - 2021 Plan (as of 6/1/2020)
- 2021 - 2022 Plan (as of 6/1/2021)
- 2022 - 2023 Plan (as of 6/1/2022)
- 2023 - 2024 Plan (this plan, as of 6/1/2023)

In 2023, we updated Labor Market Availability estimates for the 2023 Plan Year, which could impact results. See the Narrative for details.

When underutilization does not change year-to-year, the most common reason is that there has not been an opportunity to hire or promote into that particular group.

**Executive/Administrative/Managerial**

| Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/AfricanAm | Hispanic/Latino |
|-------------|--------|----------------|--------------------|-----------------|-----------------|
|-------------|--------|----------------|--------------------|-----------------|-----------------|

Admin 1: Executive

|      |    |  |   |  |  |
|------|----|--|---|--|--|
| 2023 | 17 |  | 1 |  |  |
| 2022 | 17 |  | 1 |  |  |
| 2021 | 16 |  |   |  |  |
| 2020 | 17 |  |   |  |  |

Admin 2: Managerial

|      |    |  |  |  |  |
|------|----|--|--|--|--|
| 2023 | 65 |  |  |  |  |
| 2022 | 70 |  |  |  |  |
| 2021 | 64 |  |  |  |  |
| 2020 | 66 |  |  |  |  |

**Professional Non-Faculty**

| Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/AfricanAm | Hispanic/Latino |
|-------------|--------|----------------|--------------------|-----------------|-----------------|
|-------------|--------|----------------|--------------------|-----------------|-----------------|

Accountant: Professional

|      |   |   |  |  |   |
|------|---|---|--|--|---|
| 2023 | 7 |   |  |  | 1 |
| 2022 | 7 | 2 |  |  | 1 |
| 2021 | 7 | 2 |  |  | 1 |
| 2020 | 7 | 2 |  |  | 1 |

Admin 3: Professional

|      |     |  |   |  |  |
|------|-----|--|---|--|--|
| 2023 | 108 |  | 7 |  |  |
| 2022 | 107 |  | 4 |  |  |
| 2021 | 115 |  |   |  |  |
| 2020 | 118 |  |   |  |  |

Info Tech: Professional

|      |    |   |   |  |  |
|------|----|---|---|--|--|
| 2023 | 25 | 4 | 3 |  |  |
| 2022 | 26 | 6 |   |  |  |
| 2021 | 24 | 6 |   |  |  |
| 2020 | 24 | 6 |   |  |  |

**Administrative Support Workers**

|  | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ AfricanAm | Hispanic/ Latino |
|--|-------------|--------|----------------|--------------------|------------------|------------------|
|--|-------------|--------|----------------|--------------------|------------------|------------------|

Administrative Assistant

|      |    |  |  |   |  |   |
|------|----|--|--|---|--|---|
| 2023 | 12 |  |  | 1 |  | 2 |
| 2022 | 13 |  |  | 1 |  | 1 |
| 2021 | 12 |  |  | 1 |  | 1 |
| 2020 | 14 |  |  | 1 |  | 1 |

Office Assistant

|      |    |  |  |   |  |  |
|------|----|--|--|---|--|--|
| 2023 | 81 |  |  | 5 |  |  |
| 2022 | 84 |  |  |   |  |  |
| 2021 | 93 |  |  |   |  |  |
| 2020 | 94 |  |  |   |  |  |

**Technicians**

|  | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ AfricanAm | Hispanic/ Latino |
|--|-------------|--------|----------------|--------------------|------------------|------------------|
|--|-------------|--------|----------------|--------------------|------------------|------------------|

Admin 4: College Lab Technician

*College Lab Tech: Other*

|      |   |   |  |   |  |  |
|------|---|---|--|---|--|--|
| 2023 | 5 | 2 |  |   |  |  |
| 2022 | 5 |   |  |   |  |  |
| 2021 | 6 |   |  |   |  |  |
| 2020 | 7 |   |  | 1 |  |  |

Admin 4: College Lab Technician

*College Lab Tech: Science, Tech, Eng.*

|      |    |   |  |  |  |  |
|------|----|---|--|--|--|--|
| 2023 | 27 | 4 |  |  |  |  |
| 2022 | 28 |   |  |  |  |  |
| 2021 | 29 |   |  |  |  |  |
| 2020 | 31 |   |  |  |  |  |

Info Tech: Technician

|      |   |  |  |   |   |  |
|------|---|--|--|---|---|--|
| 2023 | 5 |  |  | 1 | 1 |  |
| 2022 | 6 |  |  | 1 |   |  |
| 2021 | 9 |  |  | 2 |   |  |
| 2020 | 9 |  |  | 2 |   |  |

**Craft Workers**

|  | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ AfricanAm | Hispanic/ Latino |
|--|-------------|--------|----------------|--------------------|------------------|------------------|
|--|-------------|--------|----------------|--------------------|------------------|------------------|

Laborers and Helpers

|      |   |   |   |  |  |   |
|------|---|---|---|--|--|---|
| 2023 | 5 | 1 |   |  |  |   |
| 2022 | 5 | 1 |   |  |  |   |
| 2021 | 6 | 1 | 1 |  |  |   |
| 2020 | 7 | 1 | 1 |  |  | 1 |

Skilled Trades: Not Supervisory

|      |    |   |   |  |  |   |
|------|----|---|---|--|--|---|
| 2023 | 28 |   | 3 |  |  | 3 |
| 2022 | 25 |   |   |  |  | 3 |
| 2021 | 23 | 1 |   |  |  | 3 |
| 2020 | 24 | 1 |   |  |  | 3 |



**Service Workers**

|                                      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/AfricanAm | Hispanic/Latino |
|--------------------------------------|-------------|--------|----------------|--------------------|-----------------|-----------------|
| <b>Campus Peace Officer</b>          |             |        |                |                    |                 |                 |
| 2023                                 | 12          | 2      |                | 2                  |                 |                 |
| 2022                                 | 21          |        |                | 1                  |                 |                 |
| 2021                                 | 24          |        |                |                    |                 |                 |
| 2020                                 | 24          |        |                |                    |                 |                 |
| <b>Campus Public Safety Sergeant</b> |             |        |                |                    |                 |                 |
| 2023                                 | 9           |        |                |                    |                 | 1               |
| 2022                                 | 10          |        |                |                    |                 | 1               |
| 2021                                 | 12          |        |                | 1                  |                 |                 |
| 2020                                 | 11          |        |                | 1                  |                 |                 |
| <b>Campus Security Assistant</b>     |             |        |                |                    |                 |                 |
| 2023                                 | 11          |        |                |                    |                 | 1               |
| 2022                                 | 13          |        |                |                    |                 |                 |
| 2021                                 | 16          |        |                |                    |                 | 1               |
| 2020                                 | 18          |        |                |                    |                 | 2               |
| <b>Custodial: Assistant</b>          |             |        |                |                    |                 |                 |
| 2023                                 | 35          |        |                | 2                  |                 |                 |
| 2022                                 | 43          |        |                | 2                  |                 | 6               |
| 2021                                 | 42          |        |                | 2                  |                 | 5               |
| 2020                                 | 44          |        |                | 2                  |                 | 5               |
| <b>Custodial: Supervisory</b>        |             |        |                |                    |                 |                 |
| 2023                                 | 5           | 1      |                |                    |                 |                 |
| 2022                                 | 9           | 1      |                |                    |                 |                 |
| 2021                                 | 10          |        |                | 1                  |                 |                 |
| 2020                                 | 11          |        |                | 1                  |                 |                 |

Faculty NYC College of Technology

This is a summary of underutilization of protected groups by Job Group and Discipline in faculty ranks. We report combinations of Job Group and Discipline only in the years each has five or more incumbents.

This summary reports underutilization as follows:

- 2020 - 2021 Plan (as of 6/1/2020)
- 2021 - 2022 Plan (as of 6/1/2021)
- 2022 - 2023 Plan (as of 6/1/2022)
- 2023 - 2024 Plan (this plan, as of 6/1/2023)

In 2023, we updated Labor Market Availability estimates for the 2023 Plan Year, which could impact results. See the Narrative for details.

When underutilization does not change year-to-year, the most common reason is that there has not been an opportunity to hire or promote into that particular group.

**Faculty: Professoriate**

|  | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|--|-------------|--------|----------------|--------------------|--------------------|------------------|
| <b>Architecture and Related</b>                          |             |        |                |                    |                    |                  |
| 2023   | 21          | 4      |                |                    | 1                  |                  |
| 2022   | 20          | 3      |                |                    | 1                  |                  |
| 2021   | 20          | 3      |                |                    | 1                  |                  |
| 2020   | 21          | 4      |                |                    | 1                  |                  |
| <b>Area, Ethnic, Cultural, Gender, and Group Studies</b> |             |        |                |                    |                    |                  |
| 2023   | 5           |        |                |                    |                    |                  |
| 2022   | 6           |        |                |                    |                    |                  |
| 2021   | 5           |        |                |                    |                    |                  |
| 2020   | 6           |        |                |                    |                    |                  |
| <b>Biological and Biomedical Sciences</b>                |             |        |                |                    |                    |                  |
| 2023   | 18          | 3      |                |                    |                    | 1                |
| 2022   | 17          | 2      |                |                    |                    | 1                |
| 2021   | 17          | 2      |                |                    |                    | 1                |
| 2020   | 20          | 3      |                |                    |                    | 2                |
| <b>Business, Management, Marketing and Support</b>       |             |        |                |                    |                    |                  |
| 2023   | 23          |        |                |                    | 2                  |                  |
| 2022   | 25          |        |                |                    |                    |                  |
| 2021   | 26          |        |                |                    |                    |                  |
| 2020   | 30          |        |                |                    | 1                  |                  |
| <b>Communications, Journalism, and Related</b>           |             |        |                |                    |                    |                  |
| 2023   | 16          |        |                |                    |                    |                  |
| 2022   | 16          |        |                |                    |                    |                  |
| 2021   | 16          |        |                |                    |                    |                  |
| 2020   | 16          |        |                |                    |                    |                  |
| <b>Computer and Information Sciences and Support</b>     |             |        |                |                    |                    |                  |

**Faculty: Professoriate**

| Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|-------------|--------|----------------|--------------------|--------------------|------------------|
|-------------|--------|----------------|--------------------|--------------------|------------------|

Computer and Information Sciences and Support

|      |    |  |  |   |  |
|------|----|--|--|---|--|
| 2023 | 30 |  |  | 2 |  |
| 2022 | 30 |  |  | 1 |  |
| 2021 | 29 |  |  | 2 |  |
| 2020 | 30 |  |  | 2 |  |

Engineering and Related Technologies

|      |    |   |  |   |   |
|------|----|---|--|---|---|
| 2023 | 36 |   |  | 1 |   |
| 2022 | 36 | 5 |  |   | 2 |
| 2021 | 36 | 4 |  |   | 2 |
| 2020 | 40 | 4 |  | 1 | 1 |

English Language and Literature/Letters

|      |    |  |  |  |  |
|------|----|--|--|--|--|
| 2023 | 33 |  |  |  |  |
| 2022 | 34 |  |  |  |  |
| 2021 | 36 |  |  |  |  |
| 2020 | 37 |  |  |  |  |

Health Professions and Related Programs

|      |    |  |   |  |  |
|------|----|--|---|--|--|
| 2023 | 41 |  |   |  |  |
| 2022 | 47 |  | 2 |  |  |
| 2021 | 47 |  | 3 |  |  |
| 2020 | 50 |  | 4 |  |  |

Legal Professions and Studies

|      |   |  |  |  |  |
|------|---|--|--|--|--|
| 2023 | 7 |  |  |  |  |
| 2022 | 7 |  |  |  |  |
| 2021 | 7 |  |  |  |  |
| 2020 | 7 |  |  |  |  |

Liberal Arts and Sciences, General Studies & Humanities

|      |    |   |  |   |  |
|------|----|---|--|---|--|
| 2023 | 12 |   |  | 2 |  |
| 2022 | 14 |   |  |   |  |
| 2021 | 14 | 2 |  |   |  |
| 2020 | 14 | 2 |  |   |  |

Mathematics and Statistics

|      |    |  |  |  |  |
|------|----|--|--|--|--|
| 2023 | 36 |  |  |  |  |
| 2022 | 37 |  |  |  |  |
| 2021 | 38 |  |  |  |  |
| 2020 | 39 |  |  |  |  |

Physical Sciences

|      |    |  |  |  |   |
|------|----|--|--|--|---|
| 2023 | 18 |  |  |  | 1 |
| 2022 | 18 |  |  |  | 1 |

Faculty NYC College of Technology

**Faculty: Professoriate**

Physical Sciences

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2021 | 18          |        |                |                    |                    | 1                |
| 2020 | 19          | 1      |                |                    |                    | 1                |

Social Sciences

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 26          |        |                |                    | 1                  |                  |
| 2022 | 25          |        |                |                    |                    |                  |
| 2021 | 25          |        |                |                    |                    |                  |
| 2020 | 25          |        |                |                    |                    |                  |

**Faculty: Librarian**

Library (Librarians/Non-Teaching)

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 13          |        |                |                    |                    | 1                |
| 2022 | 13          |        |                |                    |                    |                  |
| 2021 | 12          |        |                |                    |                    |                  |
| 2020 | 13          |        |                |                    |                    |                  |

**Faculty: Lecturer**

Computer and Information Sciences and Support

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 6           |        |                |                    |                    | 1                |

Education - Developmental

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 5           | 1      | 1              | 1                  |                    |                  |
| 2022 | 5           | 1      | 1              | 1                  |                    |                  |
| 2021 | 5           | 1      | 1              | 1                  |                    |                  |
| 2020 | 5           | 1      | 1              | 1                  |                    |                  |

Mathematics and Statistics

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 6           |        |                |                    |                    | 1                |

**Faculty: Developmental**

Education - Developmental

|      | Total Staff | Female | Total Minority | Asian/Nat Haw./OPI | Black/ African Am. | Hispanic/ Latino |
|------|-------------|--------|----------------|--------------------|--------------------|------------------|
| 2023 | 14          |        |                |                    |                    |                  |
| 2022 | 15          |        |                |                    |                    |                  |
| 2021 | 17          |        |                |                    |                    | 1                |
| 2020 | 18          |        |                |                    |                    | 1                |

## Utilization, Underutilization, and Placement Goals

There was a reduction in underutilization in the following staff categories: Accountant: Professional from 2 to 0 in the female category and Custodial: Assistant from 6 to 0 in the Hispanic/Latino category.

For Faculty Professoriate categories, there was a reduction in underutilization in the following disciplines: Engineering and Related Technologies from 5 to 0 in the Female category and from 2 to 0 in the Hispanic/Latino category; and Health Professions and Related Programs reduced from 2 to 0 in the Asian/Native Hawaiian/Other Pacific Islander category.

Beyond this, the College’s predominantly low numbers of underutilizations remained mostly the same as those reported in the previous AAP’s Reporting Year because of the lack of hiring opportunities and/or because of employees retiring or otherwise leaving the workforce.

## Other Analyses

### Personnel Activity

We review personnel actions for adverse impact. This means that we compare rates of hiring, promotion and termination of employees by gender and ethnicity and note material differences. We review activity for all job groups and report the results here for groups with a material number of actions and/or applicants.

**Appendix E summarizes job actions, including tenure, by Gender and Ethnicity.**

Given system limitations, we produce an estimate of net changes by job group. We compare employee title changes between two reference dates, June 1, 2022, and June 1, 2023. This method produces a reasonable estimate but may leave out some actions, such as an employee changing job groups more than once over the year. We note hires, moves to a higher or lower job group, moves within a job group, and separations. Similar to procedures in financial accounting, employees who change job groups and/or transfer between CUNY units are reported as separated from the first job and joining another. We consider transfers between CUNY units as a separation from one campus and a hire in the other.

Federal guidelines state adverse selection may occur when any one group (protected or not) has a rate of hire, advancement or separation less than 80% of the rate of the most-selected group.

Tenure is a permanent status granted to professorial faculty and College Laboratory Technicians. Lecturers are eligible for a similar status, Certificate of Continuous Employment (CCE). Lecturers and College Laboratory Technicians are eligible after meeting service requirements. For professorial faculty, there are extensive reviews resulting in tenure recommendations to the President. We may hire some senior faculty with tenured status.

Table 1: Tenure Summary

| Faculty Group        | Total Tenure Awards | Tenure Awards to Females | Tenure Awards to Protected Ethnicities | Tenure Awards Denied |
|----------------------|---------------------|--------------------------|--|----------------------|
| Professors           | 0                   | 0                        | 0                                      | 0                    |
| Associate Professors | 3                   | 0                        | 0                                      | 0                    |
| Assistant Professors | 8                   | 5                        | 0                                      | 0                    |
| Lecturers            | 0                   | 0                        | 0                                      | 0                    |

Additionally, 1 College Faculty was either appointed or continued in the rank of Distinguished Professor, an award of merit recognizing extraordinary academic achievement. One Distinguished Professor is female and 0 Distinguished Professors are members of protected ethnicities.

### **Recruiting Activity**

CUNY is committed to equitable practices to recruit a diverse and highly qualified workforce. The Chief Diversity Officer reviews applicant data and recruiting outcomes to determine if there is a need to adjust recruiting and outreach plans.

Prior to posting a job vacancy, the Chief Diversity Officer reviews the physical and mental qualifications and the posting language in general. They also review recruiting plans for intended outreach. We post open positions on our Careers page, <https://cuny.jobs>, and open Civil Service examinations on the CUNY Civil Service web page, <https://www.cuny.edu/about/administration/offices/hr/classified-civil-service/notice-of-exams-noe/> (for faculty, 30-60 days and for staff, 14-30 days).

We invite candidates to self-identify gender, race/ethnicity, disability status, and veteran status and inform them that self-identification is voluntary.

We conduct most faculty and administrative hiring by appointing a diverse Search Committee for initial screening. The Chief Diversity Officer provides an orientation, or “charge”, to committee members on effective selection practices, including practices aimed at reducing potential for bias. The Chief Diversity Officer reviews applicant pools for sufficient representation and certifies pools prior to committee review, and reviews selections again as searches near completion. Committees refer finalist candidates to the hiring manager(s) for a final selection.

### **Appendix F summarizes recruiting and selection by job group for searches concluded with a job offer between June 1, 2022 and May 31, 2023.**

As per federal Internet Applicant guidelines, an “applicant” is someone who applies to a specific opening, has the minimum qualifications, is considered, and does not withdraw. We analyze applicant pools and selection rates for interviews, offers, and hires.

We report all searches resulting in an offer during the previous plan year. For some searches, notably faculty, there is a time gap between offer and start dates. To avoid a lag in reporting, we include searches based on date of accepted job offer, even if the employee has not started work before June 1. This explains differences between the total hires in personal activity reports and completed searches in recruitment reports.

Over the course of the year, the college made 3 exceptions to the search process, known as a search waiver. The waiver process involves a review by the Chief Diversity Officer and a second review at CUNY’s System Office. A waiver may be granted in situations where it is highly unlikely we could fill the position competitively (such as unique qualification requirements). We also grant waivers for positions representing a transfer of funding sources.

Of 3 total waivers, 2 were awarded to females and 2 were awarded to members of protected ethnicities. 0 waivers represented initial hires. 3 waivers represented advancements of current personnel. 0 waivers represented transfers of funding and other reasons.

Table 2: Search Waivers/Exceptions

| Employee Group   | Total Waivers | Waivers to Females | Waivers to Protected Ethnicities |
|--|---------------|--------------------|----------------------------------|
| Executives (Admin 1 Job Group)                                   | 1             | 0                  | 1                                |
| Higher Education Officer Series (Admin 2 and Admin 3 Job Groups) | 2             | 2                  | 1                                |
| Faculty (Professorial and Lecturer Group Groups)                 | 0             | 0                  | 0                                |
| Other (Describe)   | 0             | 0                  | 0                                |

**Civil Service Hiring**

We participated in 15 university-wide hiring pools for Classified Civil Service vacancies, with 17 total hires taking place. Applicants who are pre-qualified based on an examination score indicate their interest in working at one or more units, and each establishment interviews and hires according to Civil Service regulations. We report applicants expressing an interest in our unit at the hiring pools. CUNY’s Office of Human Resources Management administers and validates Civil Service examinations and maintains records of applicants and exam results. These hires are included in the count of employees hired in Appendix F and the count of applicants in Appendix G.

The list of pools is as follows:

IT Assistant Level 3 Hiring Pool – Job ID #24715 (1 hire), Campus Security Assistant Hiring Pool – 8/16/22 (2 hires), Maintenance Worker – 8/16/22 (1 hire), Assistant Campus Security Director Hiring Pool – Job ID #24548 (1 hire), Campus Peace Officer Hiring Pool – 9/23/22 (1 hire), CUNY Office Assistant Hiring Pool – 11/1/22 (6 hires), IT Lab Assistant – Job ID #25249 (1 hire), CUNY Office Assistant Hiring Pool – 12/14/22 (1 hire), Deputy Chief Information Officer – Job ID #26087 (0 hires), Assistant Campus Security Director – Job ID #25767 (1 hire), Business Data and Reporting Analyst Hiring Pool – 1/16/23 (1 hire), Electrician Hiring Pool – 5/8/23 (1 hire), Carpenter Hiring Pool – 5/11/23 (0 hires), Campus Peace Officer Hiring Pool – 5/19/23 (0 hires), CUNY Office Assistant Hiring Pool – 5/22/23 (0 hires).

**Compensation**

We develop pay schedules according to bargaining unit contracts, Civil Service regulations, New York City Section 220 Prevailing Wage determinations, and university policies. Plans include the Executive Compensation Plan (ECP), Faculty and Non-Teaching Instructional Staff Pay Plan, Classified Civil Service Plans for Managerial and Non-Managerial Personnel, and Prevailing Wage schedules for Skilled Trades. CUNY’s Trustees review and approve all pay plans.

The Chief Diversity Officer reviews overall practices such as:

- Setting of Starting Salaries
- Performance-Based Pay
- Pay Increases Upon Promotion
- Tracking of Compensation Decisions
- Document Retention
- Assignment of Overtime/Additional Assignments.

The Chief Diversity Officer and Human Resources Director discussed compensation best practices and areas of risk with management as may be needed.

## PART THREE: ACTION-ORIENTED PROGRAMS

This section provides a qualitative assessment of prior-year goal attainment and details efforts aimed at achieving next year’s goals and addresses:

- Prior-Year Programs
- Planned Programs
- Ongoing Activities
- Internal Audit and Reporting.

### 2022-2023 Prior Year Programs

Last year, we undertook the following to support affirmative action and create a climate of inclusion:

Table 3: Summary of Campus Programs, 2022-2023

| Program   | Impact/Job Group  |
|---|---|
| Continuation of the CDO’s interactive EEO training sessions of City Tech employees, including managers and supervisors. | Educate City Tech employees, including hiring managers and potential search committee members, on the benefits of workplace diversity and the laws and policies governing fair employment practices. The trainings seem to have had a positive impact on City Tech’s hiring process and inclusive climate, given the positive feedback and discussions during and after the trainings.                    |
| CDO charge of search committees – 21 charges conducted by the CDO in the Reporting Year                                 | Sensitize hiring managers and search committee members to check their implicit biases; Provide guidance on laws and policies governing equal employment opportunity; Highlight focus on a candidate’s qualifications for the position. The CDO charge meetings continue to seem to have a positive impact on City Tech’s hiring process and inclusive climate, given the exchanges during these meetings. |
| One minority faculty member selected to participate in the University’s Faculty Fellowship Publication Program          | Selection of minority and female faculty members for this program enhances diversity retention efforts in the workforce at the College with the department chairs supporting these efforts.   |
| CDO conducted Avoiding Hidden Bias trainings upon request   | Training efforts to enhance diversity and inclusion supported by positive feedback and discussions during and after the trainings.  |

### 2023-2024 Planned Programs

In this section, we affirm placement goals and key initiatives.



Table 4: 2023-2024 Planned Programs

| Program   | Expected Impact/Job Group   |
|---|---|
| Continue with CDO’s EEO training sessions for City Tech employees.  | Goal is to further reduce underutilization through an achievable, affordable process.   |
| Continue with CDO charges of Search Committees.   | Goal is to further reduce underutilization through an achievable, affordable process.   |
| The College Council Curriculum Committee subcommittee on Diversity & Inclusion in the Curriculum Education – DICE intends to sponsor/conduct several programs open to all faculty members | Goal is to further D & I initiatives to provide faculty with expertise in various disciplines to enhance their advancement opportunities while engaging in offerings for students as a win/win for all. |
| CDO to continue conducting avoiding implicit bias programs/civility workshops for Faculty Luncheon Series   | Goal is to increase attention to D & I behaviors that can affect recruitment and promotional opportunities.   |

### Ongoing Activities

CUNY’s University Human Resources office lists job vacancies with State Workforce Agencies and veterans’ centers and maintains consolidated advertising programs, including job boards serving veterans, individuals with disabilities, women, and protected minorities. The office maintains accounts for university-wide job posting and outreach, including the Higher Education Recruitment Consortium. It also provides training to Chief Diversity Officers and campus Human Resources personnel.

CUNY has a mandatory on-line training program for faculty and staff on sexual harassment prevention and workplace violence prevention; we regularly review training records and follow-up with individuals who have not participated.

### Internal Audit and Reporting

The Chief Diversity Officer posts and distributes notices of policies, new/revised regulations, and similar compliance information, and makes this plan available for public inspection. The CDO integrates compliance information into faculty, student and staff training programs.

The Chief Diversity Officer’s responsibilities for audits and reviews include:

- Monitoring personnel actions, including new hires, transfers, promotions, and terminations
- Monitoring employee self-identification programs
- Reviewing recruiting outreach and advertising
- Monitoring complaints/incident reports for underlying trends
- Reviewing personnel practices and the affirmative action programs with management
- Advising management of program effectiveness and providing recommendations for improvement.
- Working with Human Resources staff to assure employment records are complete, accurate, and up to date
- Completing the annual Affirmative Action certification in the US Department of Labor Contractor Portal.

Chief Diversity Officers have responsibility for communicating elements of the Plan and reviewing progress.

CUNY recently implemented an on-line discrimination complaint tracking and reporting system.

CUNY regularly reports results externally and/or responds to audit requests from:

- New York State Department of Labor
- New York City Department of Education
- New York City Equal Employment Practices Commission.

CUNY also answers to the CUNY Board of Trustees, particularly its Subcommittee on Diversity, Inclusion and MWBE.

## **PART FOUR: INDIVIDUALS WITH DISABILITIES AND PROTECTED VETERANS**

Federal regulations mandate written affirmative action plans to address hiring and advancement of individuals with disabilities and veterans. This section covers:

- Equal Opportunity and Non-Discrimination Policy
- Review of Personnel Processes
- Review of Physical and Mental Qualifications
- Reasonable Accommodations
- Harassment Prevention Procedures
- External Policy Dissemination
- Outreach and Positive Recruiting
- Internal Policy Dissemination
- Implementation Responsibility
- Training
- Audit and Reporting System
- Benchmark Comparisons

### **Equal Opportunity and Non-Discrimination Policy**

CUNY's Equal Opportunity and Non-Discrimination Policy is provided in Appendix C.

### **Review of Personnel Practices**

We seek to ensure personnel processes support equal employment opportunity for employees and applicants who are individuals with disabilities and/or protected veterans. We periodically review practices for potential barriers to employment, training, and promotion.

Personnel practices do not stereotype individuals with disabilities or protected veterans or otherwise limit access to employment. We include individuals with disabilities and veterans in media such as college publications and websites.

We invite employees to self-identify through an online self-service system. We invite applicants to self-identify through CUNY's online applicant tracking system.

CUNY maintains appropriate security measures for confidentiality of personal data.

## Review of Physical and Mental Qualifications

We ensure physical and mental qualifications are job-related and consistent with business necessity and safety. We periodically review physical and mental qualifications as they relate to employment, training, and promotion. As a routine practice, the Chief Diversity Officer reviews position requirements before lists a job vacancy. The Chief Diversity Officers review any new job qualifications or conditions to ensure they would not screen out qualified individuals with disabilities or protected veterans.

CUNY's Civil Service unit reviews job requirements prior to issuing new or revised Civil Service job descriptions. CUNY also provides a checklist for planning a recruiting effort with a sign-off on job requirements.

## Reasonable Accommodations

We provide reasonable accommodations to individuals with disabilities (including disabled veterans). According to our Policy on Implementing Reasonable Accommodation and Academic Adjustments, CUNY Human Resources Directors are responsible for responding to accommodation requests by applicants, employees, contractors, visitors, and others.

The contact for accommodation requests is:

For Faculty and HEOs:

Name: Sandra Gordon

Title: Executive Director of Instructional Staff Relations; and Labor Designee

Phone: 718-260-5353

Email: [Sandra.Gordon14@citytech.cuny.edu](mailto:Sandra.Gordon14@citytech.cuny.edu)

For Classified Staff:

Name: Victor Humphrey

Title: Human Resources Director – Classified Staff

Phone: 718-473-8701

Email: [VHumphrey@citytech.cuny.edu](mailto:VHumphrey@citytech.cuny.edu)

We have posted the Procedures for Implementing Reasonable Accommodation and Academic Adjustments online at:

<https://www.cuny.edu/about/administration/offices/legal-affairs/policies-resources/>

Information for applicants for employment is provided on the Employment Page of the CUNY Website and OFSR/Job Board Page of the City Tech Website.

There is also a link at the bottom of each job posting on <https://cuny.jobs>, which directs the candidate to our accessibility page. Applicants may also contact the Office of Recruitment and Diversity at [jobs@cuny.edu](mailto:jobs@cuny.edu).

We provide reasonable accommodations to individuals based on: disability; pregnancy, childbirth, or medical condition related to pregnancy or childbirth; religious practice; and status as a victim of domestic violence, sex offense, or stalking.

While recognizing requests may be resolved through dialogue, this year we documented 35 employee accommodation requests, successfully concluded 27 times and appealed 0 times. At this time there are no outstanding appeals. There were no job applicant accommodation requests.

We also upgraded campus facilities to improve access as follows:

The most notable accessibility improvement is the newly renovated entrance to the Namm Building at 300 Jay Street. The ADA compliant project provides accessibility to all entering and exiting the Namm Building. This major project was successfully concluded during the previous Reporting Year.

The Cold Spring Harbor DNA Learning Center completed in 2021 contains ADA compliant instructional spaces, a cafeteria/gathering space, accessible bathrooms and a lobby containing exhibits. Additional work on this project has been continuing during the past Reporting Year and was completed in this Reporting Year.

A project to renovate the bathrooms in the Voorhees Building was begun in 2022. The work on the bathrooms in the Voorhees Building continued during the previous Reporting Year. Some of these bathrooms were completed in this Reporting Year and are currently in use. The renovated bathrooms are and will all be ADA compliant.

We always aim to improve accessibility in all of the renovations and new construction at the College.

## Harassment Prevention

CUNY has developed anti-harassment policies and procedures concerning individuals with disabilities and protected veterans. The 504/ADA Coordinator reviews personnel practices to ensure access and non-discrimination for individuals with disabilities. The Chief Diversity Officer reviews practices for veterans.

## External Policy Dissemination

Each job vacancy announcement includes a summary of CUNY's policy.

As noted above, CUNY posts its Non-Discrimination Policy on its employment website.

CUNY's Office of Labor Relations provides an annual notice of our policies to labor unions. Our establishment (or the university, as appropriate) sends written notice of the affirmative action policies to subcontractors, vendors, and suppliers, requesting compliance.

## Outreach and Positive Recruiting

Table 5: Summary of Prior Year Outreach

This past year, we made the following outreach efforts to Veterans and Individuals with Disabilities:

| Program / Effort  | Impact/Discussion   |
|---|---|
| Job postings with Direct Employers, which sends job postings to various websites for, among other groups, individuals with Disabilities and Veterans; Charge meeting emphasis on these two categories | Impact made by positive feedback and discussions during and after the Charge meetings should lend itself to improvements in this area |

Table 6: Planned Outreach, 2023-2024 We

plan to pursue the following next year:

| Program / Effort   | Goals/Expected Impact   |
|--|---|
| Continue with Direct Employers and Charge meeting emphasis | Goal is to increase employee representation of veterans and individuals with disabilities |

Ongoing efforts include:

- Disseminating information concerning employment opportunities to outlets reaching protected veterans (including disabled veterans) and individuals with disabilities
- Advertising job openings with a variety of external resources, including required reporting to the New York State Labor Department and related agencies
- Filing the annual federal VETS-4212 report
- Assisting veterans with a passing score on a competitive Civil Service examination to apply for additional points based on veteran or disabled veteran status as per NY State statute
- Assisting qualified individuals with disabilities with appointments to classified competitive Civil Service titles without an examination (55(a) Program).

### Internal Policy Dissemination

To foster positive support for affirmative action programs for protected veterans and individuals with disabilities, we have:

- Included policies in manuals and other publications
- Explained policies and responsibilities to senior management and supervisors
- Conducted training for employees involved in recruitment, selection, and promotion decision-making
- Discussed policies in employee orientation and management training programs
- Included information on the accomplishments of veterans (including disabled veterans) and other individuals with disabilities in unit communications
- Posted CUNY Procedures for Implementing Reasonable Accommodation and Academic Adjustments on bulletin boards, along with the CUNY Policy on Non-Discrimination (addressing protection from harassment on the basis of disability)
- Featured persons who are individuals with disabilities in handbooks or similar publications

### Implementation Responsibility

As part of its efforts to ensure equal employment opportunity to veterans (including disabled veterans) and other individuals with disabilities, we have designated specific responsibilities.

#### The President

President Russell Hotzler oversees affirmative action and compliance programs. The President appoints a 504/ADA Coordinator to oversee compliance and provides support and resources for affirmative action and compliance. The 504/ADA Coordinator and the Chief Diversity Officer report issues uncovered in interview reviews to the President who oversees appropriate responses.

## **504/ADA Coordinator**

As 504/ADA Coordinator, Patricia A. Cody:

- Monitors 504/ADA compliance
- Reviews and resolve issues such as disputed accommodation decisions
- Maintains records of accommodation requests and outcomes
- Ensures records are stored securely and confidentiality is maintained
- Provides training as needed on issues related to Individuals with Disabilities.

## **Other Officials**

Other college officials assume certain responsibilities to help assure compliance with regulations through working with management to fund, identify, and implement accommodations and other accessibility improvements, including for individuals with disabilities and veterans.

## **University Management**

CUNY's Office of Recruitment and Diversity manages systems that capture self-identification data and provides data support to the campuses. The Office also administers CUNY's 55(a) program to provide opportunities in Civil Service positions to individuals with disabilities.

## **Training**

We assure that individuals involved with recruitment, selection, promotion, disciplinary actions, training, and similar personnel activities receive an orientation on relevant rules and regulations and the Affirmative Action Plan.

The CDO has continued with training sessions for College employees, which include information and discussion of prohibitions regarding discrimination against Individuals with Disabilities and Veterans, and the ability of these covered applicants and employees to request reasonable accommodations.

## **Audit and Reporting System**

The Chief Diversity Officer audits the effectiveness of outreach and affirmative action programs in general and monitors recruitment practices and discrimination claims related to status as a Veteran or Individual with a Disability.

The 504/ADA Coordinator oversees audit and reporting in support of Individuals with Disabilities. She identifies and addresses barriers to access and evaluates remedial actions.

She reports her findings to the President.

## **Benchmark Comparisons**

### **Staffing**

**Appendix G summarizes Individuals with Disabilities by job group.** The US Department of Labor suggests a benchmark of 7.0% for each job group. There is no requirement to calculate underutilization or set placement goals.

CUNY reports veteran representation annually through the federal VETS-4212 report.

### **Hiring Rates**

The Exhibit on the following page illustrates hiring rates for Veterans and Individuals with Disabilities as compared with previous plan years, presented as prescribed by the US Department of Labor.

In March 2023, the federal government set the benchmark Hiring Rate for Veterans at 5.4%, representing the prevalence of Veterans in the United States workforce. There is no federal hiring rate benchmark for Individuals with Disabilities.

There is no federal hiring rate benchmark for individuals with disabilities.

## **Benchmark Comparisons for Veterans and Individuals with Disabilities**

Table 7: Veterans' Hiring Rate Benchmark

The benchmark, established annually by the US Department of Labor, is 5.4% as of March 2023.

| <b>Factor</b>   | <b>2022-2023</b> | <b>2021-2022</b> | <b>2020-2021</b> |
|---|------------------|------------------|------------------|
| A. Number of applicants who self-identified as Veterans before an offer of employment is made | 31               | 10               | 2                |
| B. Total number of job openings   | 74               | 42               | 3                |
| C. Total number of jobs filled  | 74               | 42               | 3                |
| D. Total number of applicants for all jobs  | 1876             | 2092             | 339              |
| E. Number of veteran applicants hired   | 2                | 0                | 0                |
| F. Total number of applicants hired   | 79               | 60               | 3                |
| <b>Hiring Rate (E divided by F)</b>   | 2.5%             | 0%               | 0%               |
| <b>Federal Benchmark</b>  | 5.4%             | 5.5%             | 5.6%             |
| <b>Benchmark Met (Yes/No)</b>   | No               | No               | No               |
|   |                  |                  |                  |

As comparison, as per the May, 2023 Employment Situation Report from the Bureau of Labor Statistics, the unemployment rate for Veterans was 2.5% and the rate for Non-Veterans was 3.4%.

<https://www.bls.gov/news.release/pdf/empsit.pdf>

Table 8: Hiring Rate for Individuals with Disabilities

There is no recommended hiring benchmark for Individuals with Disabilities.

| <b>Factor</b>  | <b>2022-2023</b> | <b>2021-2022</b> | <b>2020-2021</b> |
|--|------------------|------------------|------------------|
| A. Number of applicants who self-identify as Individuals with Disabilities before an offer of employment is made | 113              | 121              | 16               |
| B. Total number of job openings  | 74               | 42               | 3                |
| C. Total number of jobs filled   | 74               | 42               | 3                |
| D. Total number of applicants for all jobs   | 1876             | 2092             | 339              |
| E. Number of individuals with disabilities hired   | 0                | 0                | 0                |
| F. Total number of applicants hired  | 79               | 60               | 3                |
| <b>Hiring Rate (E Divided by F)</b>  | 0%               | 0%               | 0%               |

As comparison, as per the May, 2023 Employment Situation Report from the Bureau of Labor Statistics, the unemployment rate for Individuals with Disabilities was 7.8% and the rate for individuals without a disability was 3.4%. <https://www.bls.gov/news.release/pdf/empsit.pdf>



## **APPENDICES**

- A. Summary Organization Chart
- B. Reaffirmation Letter
- C. Policies
- D. Utilization Analysis
- E. Summary of Personnel Activities
- F. Summary of Recruitment Activities
- G. Utilization of Individuals with Disabilities

**A**

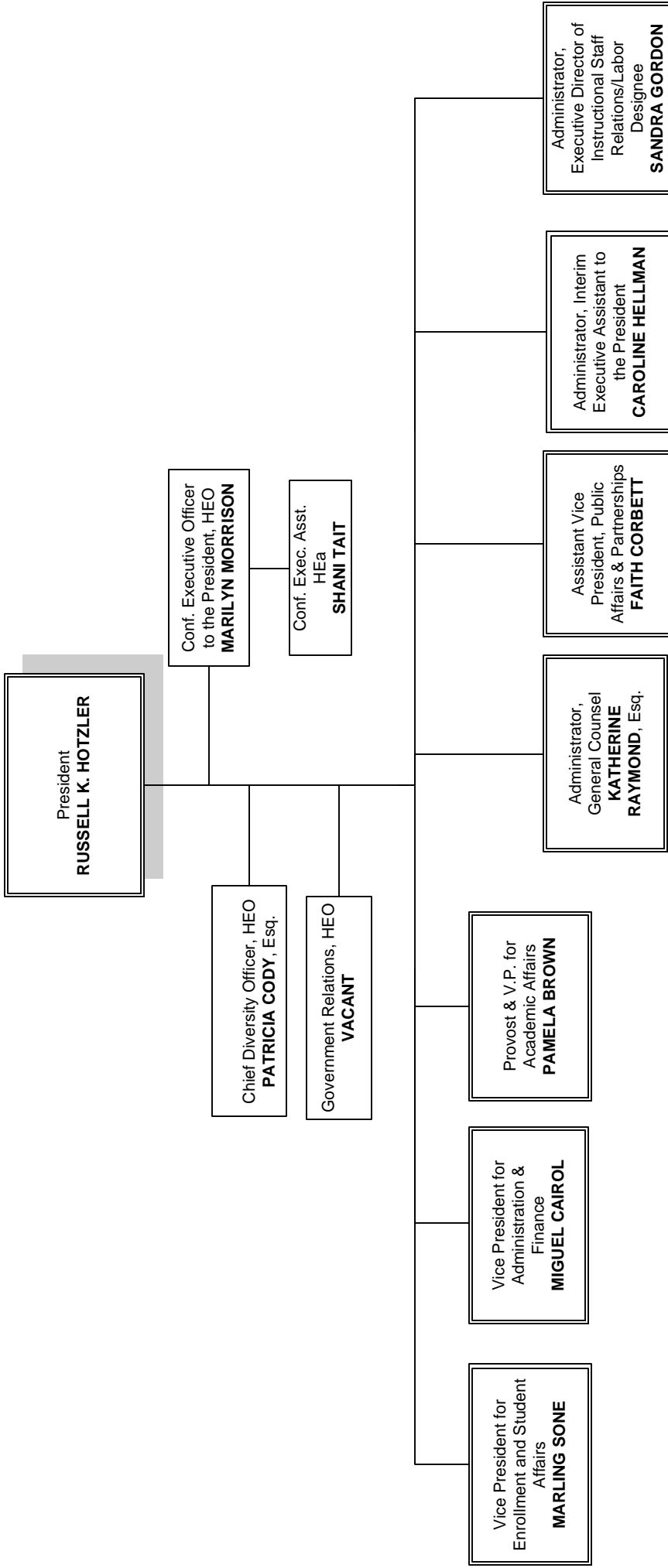
## **Appendix A                    Organization Charts**

This Appendix contains summary organization charts.

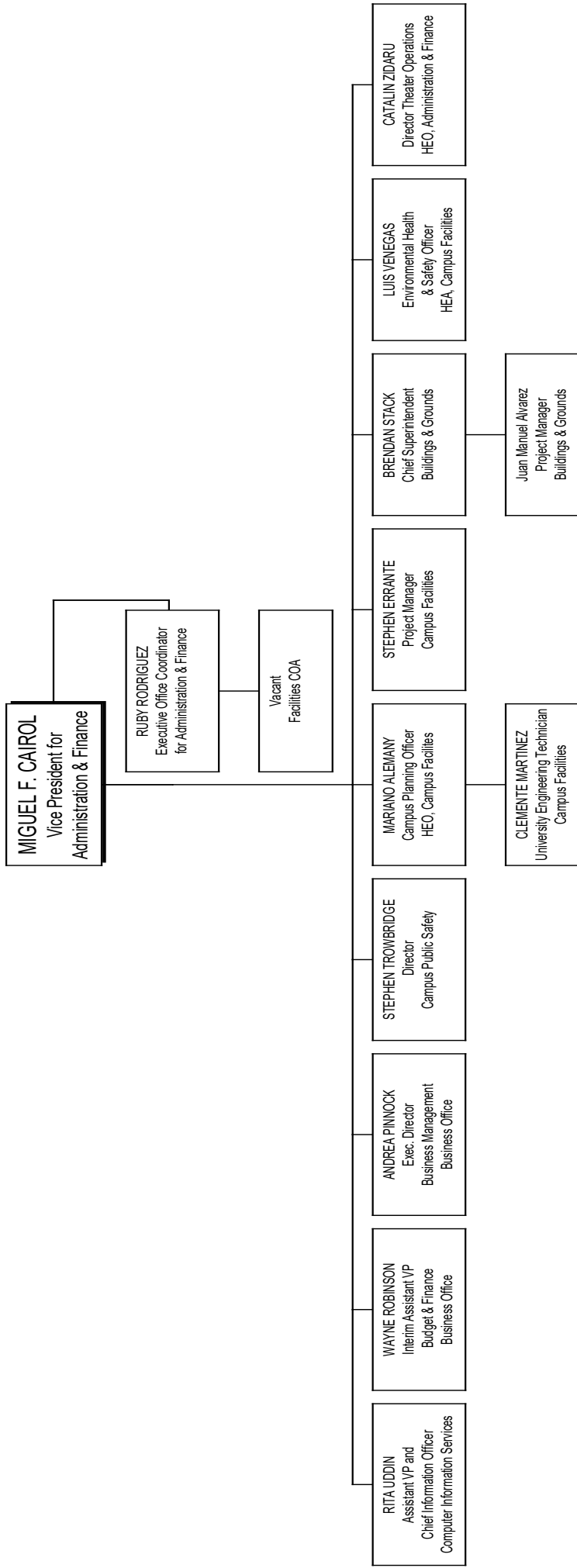
# ORGANIZATIONAL STRUCTURE

## Office of the President

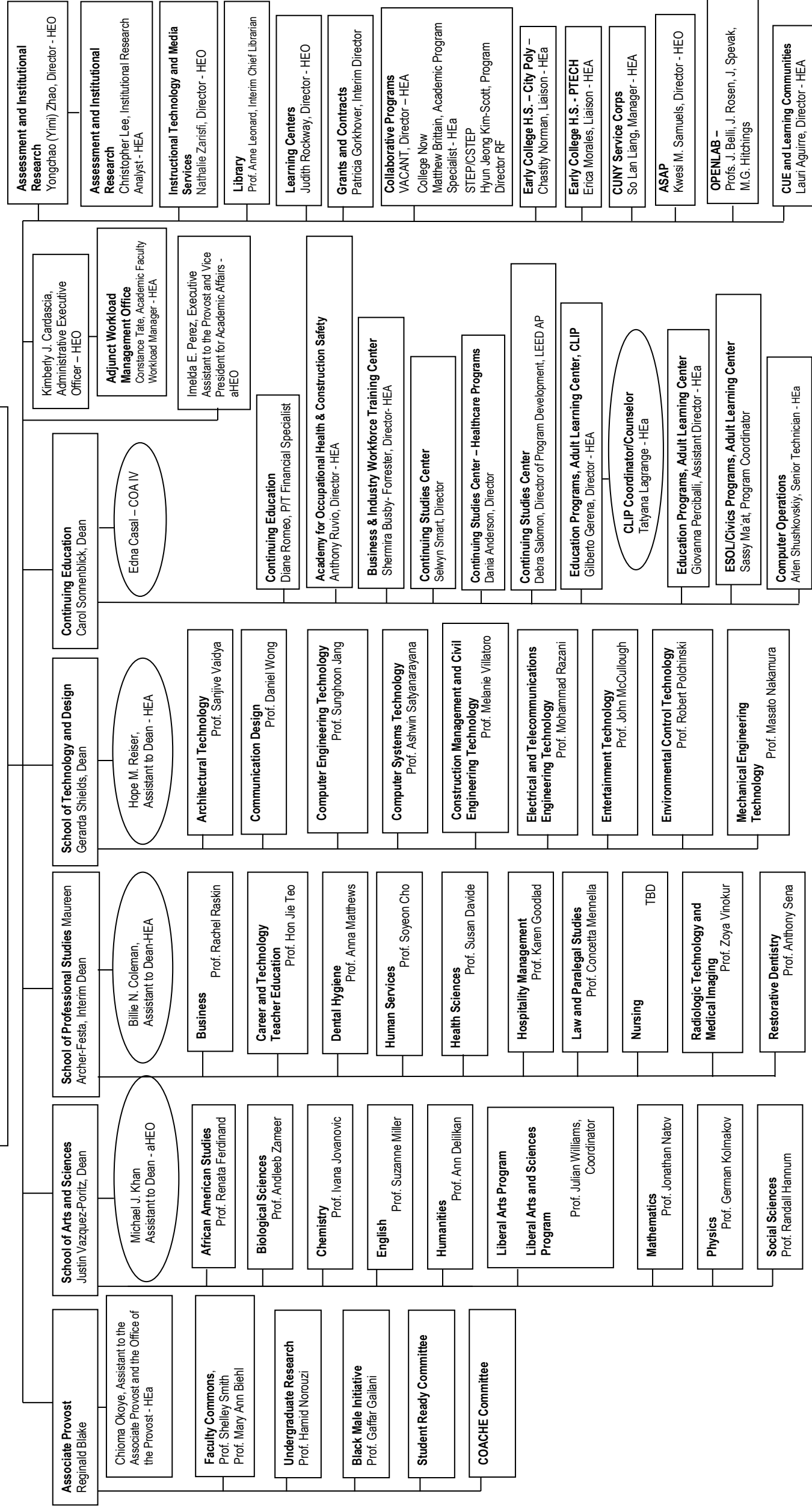
### CURRENT



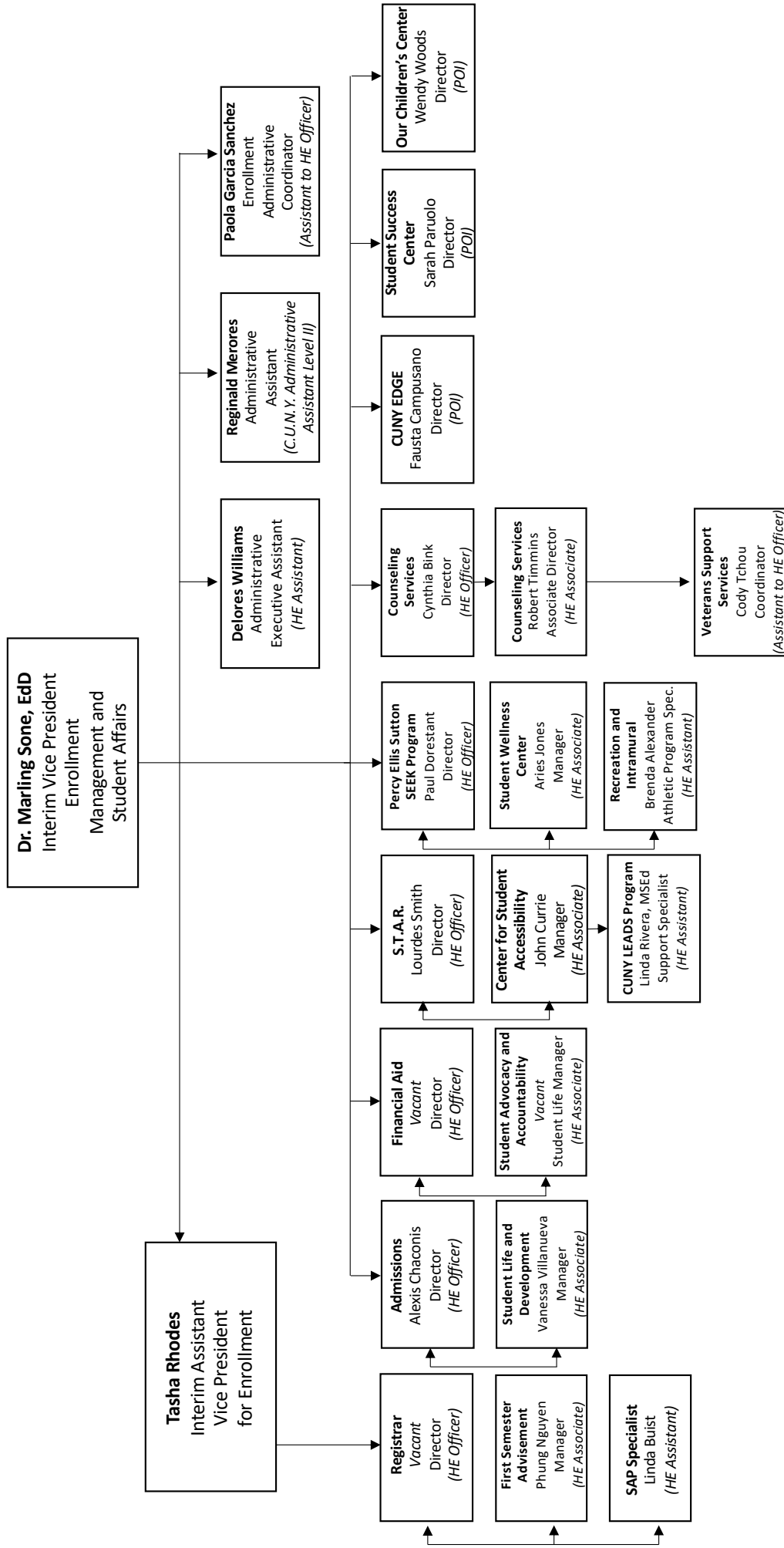
# ADMINISTRATION & FINANCE



# Pamela Brown, Provost and Vice President for Academic Affairs



# Division of Enrollment Management and Student Affairs



**B**



## Appendix B                  Reaffirmation Letter

This Appendix contains the most recent Reaffirmation Letter.



NEW YORK CITY COLLEGE OF TECHNOLOGY

The City University of New York  
300 Jay Street, Namm Hall 319  
Brooklyn, N.Y. 11201-2983

OFFICE OF THE PRESIDENT  
Tel: 718 260 5400 Fax: 718 260 5401

Date: September 18, 2023

To: Members of the College Community

Re: Reaffirmation of Commitment to Employment Diversity, Equal Opportunity, and Affirmative Action

The City University of New York (CUNY) and New York City College of Technology have a long-standing commitment to maintaining an inclusive work and learning environment. I write to reaffirm City Tech's and my own dedication to the principles of diversity and equal opportunity in all aspects of employment and student learning. Senior management fully supports our policies and practices to foster non-discrimination, affirmative action, and diversity and inclusion in the workplace and on our campus. City Tech is enriched by the strengths of the people and perspectives represented in our institution. Accordingly, the College is committed to compliance with CUNY's Policies and Procedures on Equal Opportunity, Non-Discrimination, and Sexual Misconduct.

The Equal Opportunity and Non-Discrimination Policy states CUNY's commitment to recruit, employ, retain, promote, and provide benefits to employees in all job titles without regard to race, color, creed, national origin, ethnicity, ancestry, religion, age, sex (including pregnancy, childbirth and related conditions), sexual orientation, gender, gender identity, marital status, partnership status, disability, genetic information, alienage, citizenship, military or veteran status, unemployment status, status as a victim of domestic violence/stalking/sex offenses, or any other legally prohibited basis in accordance with federal, state and city laws. Additionally, as a federal contractor, CUNY/City Tech engages in affirmative action for women, minorities, individuals with disabilities, and veterans consistent with federal requirements for employees in all title groups. Italian Americans are included among CUNY's protected groups. Employees and applicants shall not be subjected to harassment, intimidation, threats, coercion, or discrimination because they engaged in exercising any rights provided for in equal opportunity regulations.

I invite you to visit the CUNY website to view the [Policy](#) in its entirety as well as the policies on [Reasonable Accommodations and Academic Adjustments](#) and [Reporting of Alleged Misconduct](#).

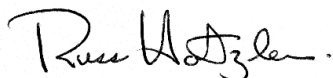
CUNY's executives and administrators are responsible for maintaining a work environment free from discrimination and harassment, and for promoting diversity and inclusion in their units. City Tech's Chief Diversity Officer, Patricia Cody, Esq., is the responsible official charged with assuring Equal Employment Opportunity compliance. I encourage all managers to contact her to discuss diversity and inclusion

strategies that would advance unit goals. Any individual who believes they have experienced employment discrimination may contact Ms. Cody at [pcody@citytech.cuny.edu](mailto:pcody@citytech.cuny.edu), or at 718-260-4993, and/or utilize the University-wide [CUNY Discrimination and Retaliation Reporting Portal](#) on the CUNY website.

City Tech is proud of the diversity reflected in our student body, faculty and staff, and the College attempts to go beyond what is mandated by law to promote an atmosphere conducive to mutual respect in a harmonious learning and working environment. The College pursues this goal by means of coordinated efforts involving curriculum, student support services, staff development and multicultural training, high school and community outreach, and institutional and academic research.

To ensure that the College continues to pursue the spirit and goals of diversity and equal opportunity, I urge you to persist in the active recruitment, retention, and development of a diverse workforce, and assure you that I am committed to supporting these efforts. To truly achieve an environment that holds consideration for all individuals, and sensitivity to our cultural diversity, we each need to act thoughtfully and responsibly. I again ask that you join me in this endeavor, as it is only through our combined efforts that we can ensure the hospitable and respectful campus environment that we all desire, and that is critical to our success as an educational institution.

Sincerely,

A handwritten signature in black ink that reads "Russ Hotzler" with a period at the end. The signature is written in a cursive style.

Russ Hotzler  
President

**C**

## **Appendix C                    CUNY Policies**

This Appendix has the text of major CUNY policies related to affirmative action and equal employment opportunity.

### **EQUAL OPPORTUNITY AND NON-DISCRIMINATION POLICY**

The City University of New York (“University” or “CUNY”), located in a historically diverse municipality, is committed to a policy of equal employment and equal access in its educational programs and activities. Diversity, inclusion, and an environment free from discrimination are central to the mission of The University.

It is the policy of The University—applicable to all colleges and units— to recruit, employ, retain, promote, and provide benefits to employees (including paid and unpaid interns) and to admit and provide services for students without regard to race, color, creed, national origin, ethnicity, ancestry, religion, age, sex (including pregnancy, childbirth and related conditions), sexual orientation, gender, gender identity, marital status, partnership status, disability, genetic information, alienage, citizenship, military or veteran status, status as a victim of domestic violence/stalking/sex offenses, unemployment status, or any other legally prohibited basis in accordance with federal, state and city laws.

It is also The University’s policy to provide reasonable accommodations to applicants, employees and other persons on the basis of disability, religious practices, pregnancy or childbirth-related medical conditions, or status as victims of domestic violence/stalking/sex offenses.

This Policy also prohibits retaliation for reporting or opposing discrimination, or cooperating with an investigation of a discrimination complaint.

### **AFFIRMATIVE ACTION POLICY**

CUNY has had policies related to affirmative action plans since the early 1970s. CUNY’s original Affirmative Action Policy of May 28, 1985 is part of its Manual of General Policy.

### **ARTICLE V FACULTY, STAFF AND ADMINISTRATION**

#### **Policy 5.04 - Affirmative Action:**

RESOLVED, that the Board of Trustees of The City University of New York reaffirms its commitment to affirmative action and directs the Chancellery and the colleges to reemphasize the taking of the positive steps that will lead to recruiting, hiring, retaining, tenuring, and promoting increased numbers of qualified minorities and women. (Board of Trustees Minutes, 1985-05-28, Section 6-C)

### **SEXUAL MISCONDUCT POLICY**

CUNY’s Policy on Sexual Misconduct addresses sexual harassment, gender-based harassment and sexual violence. It outlines procedures applicable to students and employees for addressing complaints.

Every member of The City University of New York (“CUNY”) community, including students, employees and visitors, deserves the opportunity to live, learn and work free from Sexual Misconduct (sexual harassment, gender-based

harassment and sexual violence). Accordingly, CUNY is committed to:

- Defining conduct that constitutes prohibited Sexual Misconduct;
- Providing clear guidelines for students, employees and visitors on how to report incidents of Sexual Misconduct and a commitment that any complaints will be handled respectfully;
- Promptly responding to and investigating allegations of Sexual Misconduct, pursuing disciplinary action when appropriate, referring the incident to local law enforcement when appropriate, and taking action to investigate and address any allegations of retaliation;
- Providing ongoing assistance and support to students and employees who make allegations of Sexual Misconduct;
- Providing awareness and prevention information on Sexual Misconduct, including widely disseminating this policy, as well as a “students’ bill of rights” and implementing training and educational programs on Sexual Misconduct to college constituencies; and
- Gathering and analyzing information and data that will be reviewed in order to improve safety, reporting, responsiveness and the resolution of incidents.

This is the sole policy at CUNY addressing Sexual Misconduct and is applicable at all college and units at the University. It will be interpreted in accordance with the principles of academic freedom adopted by CUNY’s Board of Trustees.

#### OTHER POLICIES

It is our policy to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, national or ethnic origin, religion, age, sex, sexual orientation, gender identity, marital status, disability, genetic predisposition or carrier status, alienage, citizenship, military or veteran status, unemployment status or status as victim of domestic violence.

Management reaffirms its non-discrimination policies annually.

Other important policies available on CUNY’s “Policies and Resources” webpage include:

- Campus and Workplace Violence Policy
- Domestic Violence and the Workplace Policy
- Procedures for Implementing Reasonable Accommodations and Academic Adjustments

CUNY campuses report crime statistics, including statistics relating to sexual violence under the federal Jeanne Clery Act. Information is available from City Tech’s Office of Public Safety, 300 Jay Street, Namm 109, or at:

<http://www.citytech.cuny.edu/public-safety/docs/StudentRightToKnow.pdf>

**D**

## Appendix D-1 Utilization Analysis - Staff Job Groups

This Appendix provides a utilization analysis for each staff job group that has five or more employees.

Underutilization occurs where the utilization of a protected group is less than 80% of Labor Market Availability. We calculate a number approximating the number of full-time employees that would be needed to make utilization equal to the labor market.

Details of internal and external factors in estimating the labor market are provided.

Underutilization numbers for females and total minorities represent placement goals when there are opportunities for hiring/advancement.

Total Minority is comprised of Asian/Hawaiian/Other Pacific Islander, Black/African American, Hispanic/Latino, American Indian/Alaska Native and Two or More Races.



NYC College of Technology

Category: Executive/Administrative/Managerial

Job Group: Admin 1: Executive

Description: Executive Compensation Plan (Other Than Chief Executive)

Appointments: 17

Weight Availability Factors

50.00% ACS 2017-2021 National workforce with a minimum of Bachelor's degree plus eight years of experience (proxy age of 29 and higher) in selected occupations (0010, 0020, 0060, 0101, 0102, 0110, 0120, 0136, 0230, 0565, 2100).

50.00% Employees in titles Professor or Higher Education Officer as of 6/1/22; tenure or permanency not required.

Titles held by employees in this group

- 04315 Administrator
- 04321 Assc Administrator
- 04316 Asst Vice President
- 04314 Dean
- 04702 Vice President

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 12     | 11             | 1                                     | 7                         | 3                   |
| Underutilized (Y = Yes)   |        |                | Y                                     |                           |                     |
| Number Underutilized      |        |                | 1                                     |                           |                     |
| Actual Utilization        | 70.6%  | 64.7%          | 5.9%                                  | 41.2%                     | 17.6%               |
| Labor Market Availability | 45.6%  | 29.6%          | 10.0%                                 | 8.9%                      | 8.8%                |

NYC College of Technology

Category: Executive/Administrative/Managerial

Job Group: Admin 2: Managerial

Description: HE Officer series administrators-senior level

Appointments: 65

Weight Availability Factors

55.00% ACS 2017-2021 NY/NJ MSA workforce with a minimum of Bachelor's degree plus six years or experience (proxy age of 27 or higher) in selected occupations (0020, 0060, 0101, 0102, 0110, 0120, 0136, 0230, 0565, 9800).

45.00% Employees in title Higher Education Assistant of of 6/1/22; tenure or permanency not required.

Titles held by employees in this group

- 04073 EOC HE Associate
- 04074 EOC HE Officer
- 04075 HE Associate
- 04097 HE Officer

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 42     | 46             | 8                                     | 25                        | 12                  |
| Underutilized (Y = Yes)   |        |                |                                       |                           |                     |
| Number Underutilized      |        |                |                                       |                           |                     |
| Actual Utilization        | 64.6%  | 70.8%          | 12.3%                                 | 38.5%                     | 18.5%               |
| Labor Market Availability | 57.7%  | 51.7%          | 14.2%                                 | 17.4%                     | 17.8%               |

NYC College of Technology

Category: Executive/Administrative/Managerial

Job Group: Admin 2: Managerial Adjunct

Description: Adjunct HE Officer series administrators (all levels)

Appointments: 273

Weight Availability Factors

55.00% Identical to Administration 2 Group (Full Time).

45.00% Identical to Administration 2 Group (Full Time).

Titles held by employees in this group

- 04689 Non-Teaching Adjunct 1
- 04688 Non-Teaching Adjunct 2
- 04687 Non-Teaching Adjunct 3
- 04686 Non-Teaching Adjunct 4
- 04685 Non-Teaching Adjunct 5

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 179    | 136            | 42                                    | 46                        | 41                  |
| Underutilized (Y = Yes)   |        |                |                                       |                           |                     |
| Number Underutilized      |        |                |                                       |                           |                     |
| Actual Utilization        | 65.6%  | 49.8%          | 15.4%                                 | 16.8%                     | 15.0%               |
| Labor Market Availability | 57.7%  | 51.7%          | 14.2%                                 | 17.4%                     | 17.8%               |

NYC College of Technology

Category: Professional Non-Faculty

Job Group: Accountant: Professional

Description: Accounting-Professionals

Appointments: 7

Weight Availability Factors

50.00% ACS 2017-2021 NY/NJ MSA workforce with Bachelor's degree of higher in selected occupations (0530, 0800, 0820, 0830).

50.00% Employees with Civil Service permanency in titles of Accounting Assistant, Purchasing Agent Assistant or EOC Accounting Assistant, who have earned a BA degree or higher, as of 6/1/2022.

Titles held by employees in this group

04801 Finance Accountant

12121 Purchasing Agent

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 5      | 5              | 2                                     | 3                         | 0                   |
| Underutilized (Y = Yes)   |        |                |                                       |                           | Y                   |
| Number Underutilized      |        |                |                                       |                           | 1                   |
| Actual Utilization        | 71.4%  | 71.4%          | 28.6%                                 | 42.9%                     | 0.0%                |
| Labor Market Availability | 61.9%  | 51.7%          | 29.4%                                 | 9.6%                      | 11.5%               |

NYC College of Technology

Category: Professional Non-Faculty

Job Group: Admin 3: Professional

Description: HE Officer Series: Entry and mid-level administrators

Appointments: 108

Weight Availability Factors

90.00% ACS 2017-2021 NY/NJ MSA workforce with minimum of Bachelor's degree in selected occupations (0520-0750, 1006, 1031, 1032, 2002, 2145, 2825, 2830, 2840, 2850, 2865, 5710, 5920, 9810).

10.00% Employees in titles CUNY Office Assistant, CUNY Admin Assistant, EOC Office Assistant and EOC Administrative Assistant holding a minimum of a Bachelor's degree as of 6/1/22; permanency not required.

Titles held by employees in this group

- 04017 Asst to HEO
- 04071 EOC Assistant to HEO
- 04072 EOC HE Assistant
- 04099 HE Assistant

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 77     | 86             | 11                                    | 42                        | 31                  |
| Underutilized (Y = Yes)   |        |                | Y                                     |                           |                     |
| Number Underutilized      |        |                | 7                                     |                           |                     |
| Actual Utilization        | 71.3%  | 79.6%          | 10.2%                                 | 38.9%                     | 28.7%               |
| Labor Market Availability | 59.3%  | 39.5%          | 16.5%                                 | 9.6%                      | 10.4%               |

NYC College of Technology

Category: Professional Non-Faculty

Job Group: Info Tech: Professional

Description: Information Technology-Professionals

Appointments: 25

Weight Availability Factors

75.00% ACS 2017-2021 NY/NJ MSA with minimum of a High School Diploma and four years of experience (proxy age of 21 or higher) in selected occupations (1006, 1007, 1010, 1021, 1022, 1065, 1105, 1106, 1108).

25.00% Employees in titles IT Support Assistant and CUNY Office Assistant, permanency not required, as of 6/1/2022.

Titles held by employees in this group

- 04881 EOC IT Assistant
- 04877 IT Associate
- 04875 IT Asst
- 04029 IT Bus Data Rep Analyst
- 04880 IT Sr Associate

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 6      | 23             | 5                                     | 7                         | 11                  |
| Underutilized (Y = Yes)   | Y      |                | Y                                     |                           |                     |
| Number Underutilized      | 4      |                | 3                                     |                           |                     |
| Actual Utilization        | 24.0%  | 92.0%          | 20.0%                                 | 28.0%                     | 44.0%               |
| Labor Market Availability | 38.1%  | 59.4%          | 30.2%                                 | 13.0%                     | 13.9%               |

NYC College of Technology

Category: Administrative Support Workers

Job Group: Administrative Assistant

Description: Administrative Assistants-Senior level

Appointments: 12

Weight Availability Factors

0.00% Internal Only - Promotional Title

100.00% Employees in the CUNY Office Assistant title with Civil Service permanency and having achieved levels 3, 3A, or 4 as of 6/1/2022.

Titles held by employees in this group

04804 CUNY Admin Asst

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 10     | 10             | 0                                     | 7                         | 2                   |
| Underutilized (Y = Yes)   |        |                | Y                                     |                           | Y                   |
| Number Underutilized      |        |                | 1                                     |                           | 2                   |
| Actual Utilization        | 83.3%  | 83.3%          | 0.0%                                  | 58.3%                     | 16.7%               |
| Labor Market Availability | 89.4%  | 77.7%          | 10.0%                                 | 36.6%                     | 29.3%               |

NYC College of Technology

Category: Administrative Support Workers

Job Group: Office Assistant

Description: Administrative Office Assistants-Entry level

Appointments: 81

Weight Availability Factors

65.00% ACS 2017-2021 NY/NJ MSA with minimum of High School Diploma in selected occupations (4720, 4740, 5220, 5230, 5240, 5740, 5810, 5820, 5860).

35.00% Employees in the title of College Assistant (hourly) as of 6/1/2022.

Titles held by employees in this group

04802 CUNY Office Assistant

04870 EOC Office Assistant

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 68     | 67             | 7                                     | 42                        | 17                  |
| Underutilized (Y = Yes)   |        |                | Y                                     |                           |                     |
| Number Underutilized      |        |                | 5                                     |                           |                     |
| Actual Utilization        | 84.0%  | 82.7%          | 8.6%                                  | 51.9%                     | 21.0%               |
| Labor Market Availability | 71.8%  | 58.9%          | 15.0%                                 | 17.6%                     | 23.5%               |



NYC College of Technology

Category: Administrative Support Workers

Job Group: Office Assistant Adjunct

Description: Hourly Administrative Office Assistants-Entry level

Appointments: 154

Weight Availability Factors

100.00% Identical to CUNY Office Assistant Group (Full Time) except that availability is 100% external.

0.00% NA

Titles held by employees in this group

10102 College Assistant

04882 EOC Assistant

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 86     | 141            | 43                                    | 56                        | 38                  |
| Underutilized (Y = Yes)   | Y      |                |                                       |                           |                     |
| Number Underutilized      | 31     |                |                                       |                           |                     |
| Actual Utilization        | 55.8%  | 91.6%          | 27.9%                                 | 36.4%                     | 24.7%               |
| Labor Market Availability | 76.3%  | 49.8%          | 11.5%                                 | 15.0%                     | 20.5%               |

NYC College of Technology

Category: Technicians

Job Group: Info Tech: Technician

Description: Information Technology-Tech Support

Appointments: 5

Weight Availability Factors

85.00% ACS 2017-2021 NY/NJ MSA with minimum of a High School Diploma in occupation 1050.

15.00% CUNY employees in the hourly IT Support Assistant title as of 6/1/2022.

Titles held by employees in this group

04874 EOC IT Support Asst

04865 IT Support Asst

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 3      | 5              | 0                                     | 0                         | 4                   |
| Underutilized (Y = Yes)   |        |                | Y                                     | Y                         |                     |
| Number Underutilized      |        |                | 1                                     | 1                         |                     |
| Actual Utilization        | 60.0%  | 100.0%         | 0.0%                                  | 0.0%                      | 80.0%               |
| Labor Market Availability | 23.3%  | 57.7%          | 25.3%                                 | 12.4%                     | 17.6%               |

NYC College of Technology

Category: Craft Workers

Job Group: Skilled Trades: Not Supervisory

Description: Skilled Trades-Not supervisory

Appointments: 28

Weight Availability Factors

90.00% ACS 2017-2021 NY/NJ MSA in selected occupations (6230, 6250, 6355, 6410, 6440, 6460, 6515, 6700, 7300, 7350, 7540, 8030, 8500, 8600, 8610, 8630).

10.00% Employees in titles Maintenance Worker or any of the Skilled Trade Helper titles, permanency not required, as of 6/1/2022.

Titles held by employees in this group

- 04899 Carpenter
- 91717 Electrician
- 04905 Locksmith
- 04891 Oiler
- 91830 Painter
- 91915 Plumber
- 04915 Stationary Engineer
- 91925 Steamfitter
- 91940 Thermostat Repairer

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 1      | 10             | 1                                     | 4                         | 5                   |
| Underutilized (Y = Yes)   |        | Y              |                                       |                           | Y                   |
| Number Underutilized      |        | 3              |                                       |                           | 3                   |
| Actual Utilization        | 3.6%   | 35.7%          | 3.6%                                  | 14.3%                     | 17.9%               |
| Labor Market Availability | 2.6%   | 46.2%          | 4.7%                                  | 10.6%                     | 27.9%               |

NYC College of Technology

Category: Craft Workers

Job Group: Laborers and Helpers

Description: Entry-Level Craft Workers

Appointments: 5

Weight Availability Factors

55.00% ACS 2017-2021 NY/NJ MSA in selected occupations (6260, 6600, 6730, 7610, 8810, 8950, 9620, 9760, 9760).

45.00% CUNY employees in the Custodial Assistant and Custodial Supervisor titles, permanency not required, as of 6/1/2022.

Titles held by employees in this group

- 90702 Laborer
- 12200 Stock Worker

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 0      | 3              | 0                                     | 1                         | 2                   |
| Underutilized (Y = Yes)   | Y      |                |                                       |                           |                     |
| Number Underutilized      | 1      |                |                                       |                           |                     |
| Actual Utilization        | 0.0%   | 60.0%          | 0.0%                                  | 20.0%                     | 40.0%               |
| Labor Market Availability | 19.9%  | 73.8%          | 6.8%                                  | 24.3%                     | 40.5%               |

NYC College of Technology

Category: Service Workers

Job Group: Campus Public Safety Sergeant

Description: Campus Security-Supervisors and Specialists

Appointments: 9

Weight Availability Factors

0.00% Internal Only-Promotional Title

100.00% CUNY employees in the title of Campus Peace Officer with Civil Service permanency and two years of permanent service as of 6/1/2022.

Titles held by employees in this group

04846 Campus Pub Safety Sergeant

04845 Campus Security Specialist

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 2      | 9              | 0                                     | 7                         | 2                   |
| Underutilized (Y = Yes)   |        |                |                                       |                           | Y                   |
| Number Underutilized      |        |                |                                       |                           | 1                   |
| Actual Utilization        | 22.2%  | 100.0%         | 0.0%                                  | 77.8%                     | 22.2%               |
| Labor Market Availability | 24.0%  | 86.3%          | 4.5%                                  | 49.2%                     | 30.7%               |

NYC College of Technology

Category: Service Workers

Job Group: Campus Peace Officer

Description: Campus Security-Mid level staff

Appointments: 12

Weight Availability Factors

60.00% ACS 2017-2021 NY/NJ MSA with minimum of High School Diploma, New York State residency, and minimum age of 21 in selected occupations (3802, 3930, 3940, 3945, 3946, 3960).

40.00% Employees in the title of Campus Security Assistant, Civil Service permanency not required, as of 6/1/2022.

Titles held by employees in this group

04844 Campus Peace Officer

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 2      | 10             | 0                                     | 6                         | 4                   |
| Underutilized (Y = Yes)   | Y      |                | Y                                     |                           |                     |
| Number Underutilized      | 2      |                | 2                                     |                           |                     |
| Actual Utilization        | 16.7%  | 83.3%          | 0.0%                                  | 50.0%                     | 33.3%               |
| Labor Market Availability | 30.1%  | 77.9%          | 13.7%                                 | 42.4%                     | 19.7%               |

NYC College of Technology

Category: Service Workers

Job Group: Campus Security Assistant

Description: Campus Security-Entry level staff

Appointments: 11

Weight Availability Factors

90.00% ACS 2017-2021 NY/NJ MSA with minimum of High School Diploma, New York State residency and minimum age of 18 in selected occupations (3930, 3940, 3945, 3946, 3960).

10.00% Employees in title Campus Security Assistant (Hourly), permanency not required, as of 6/1/2022.

Titles held by employees in this group

04841 Campus Security Asst

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 5      | 11             | 1                                     | 8                         | 2                   |
| Underutilized (Y = Yes)   |        |                |                                       |                           | Y                   |
| Number Underutilized      |        |                |                                       |                           | 1                   |
| Actual Utilization        | 45.5%  | 100.0%         | 9.1%                                  | 72.7%                     | 18.2%               |
| Labor Market Availability | 30.6%  | 71.1%          | 8.2%                                  | 36.4%                     | 23.6%               |

NYC College of Technology

Category: Service Workers

Job Group: Custodial: Supervisory

Description: Custodial-Supervisors (all titles)

Appointments: 5

Weight Availability Factors

0.00% Internal Only-Promotional Title

100.00% Employees in title Custodial Assistant and are not temporary as of 6/1/2022.

Titles held by employees in this group

80560 Custodial Asst Principal Supv

80535 Custodial Sr Supervisor

04862 Custodial Supervisor

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 1      | 5              | 0                                     | 3                         | 2                   |
| Underutilized (Y = Yes)   | Y      |                |                                       |                           |                     |
| Number Underutilized      | 1      |                |                                       |                           |                     |
| Actual Utilization        | 20.0%  | 100.0%         | 0.0%                                  | 60.0%                     | 40.0%               |
| Labor Market Availability | 36.5%  | 90.8%          | 6.5%                                  | 42.8%                     | 41.3%               |



NYC College of Technology

Category: Service Workers

Job Group: Custodial: Assistant

Description: Custodial-Entry level

Appointments: 35

Weight Availability Factors

65.00% ACS 2017-2021 NY/NJ MSA in occupation 4220.

35.00% CUNY employees in title Custodial Assistant (Hourly) as of 6/1/2022.

Titles held by employees in this group

04861 Custodial Assistant

04863 EOC Custodial Asst

| Utilization Report        |        |                |                                       |                           |                     |
|---------------------------|--------|----------------|---------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Other<br>Pac. Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 10     | 35             | 0                                     | 23                        | 12                  |
| Underutilized (Y = Yes)   |        |                | Y                                     |                           |                     |
| Number Underutilized      |        |                | 2                                     |                           |                     |
| Actual Utilization        | 28.6%  | 100.0%         | 0.0%                                  | 65.7%                     | 34.3%               |
| Labor Market Availability | 33.4%  | 77.6%          | 5.0%                                  | 29.2%                     | 41.2%               |

## Appendix D-2 Utilization Analysis - College Laboratory Technicians

This Appendix provides a utilization analysis for College Laboratory Technicians in groups with five or more employees.

Underutilization occurs where utilization of a given group is less than 80% of Labor Market Availability. We calculate a number approximating the number of full-time employees that would be needed to make utilization equal to the labor market.

Underutilization numbers for females and total minorities represent specific placement goals when there are opportunities for hiring/advancement.

Details of internal and external factors in estimating the labor market are provided.

Total Minority is comprised of Asian/Hawaiian/Other Pacific Islander, Black/African American, Hispanic/Latino, American Indian/Alaska Native, and Two or More Races.

**Admin 4: College Lab Technician**

**Weight Availability Factors**

100.00% ACS 2017-2021 NY/NJ MSA with minimum of High School Diploma. Selected occupations for the Scientific/Technical/IT specialty (1050, 1910, 1920, 1970). Selected occupations for others (2440, 2555).

**Grouping: College Lab Tech: Science, Tech, Eng.**

Appointments: 27

Employees in this category work in the following department(s):

- 10020 Architectural Technology
- 10030 Biology
- 10050 Chemistry
- 10065 Computer Engr. Technology
- 10064 Computer Systems Technology
- 10068 Construction Technology
- 10385 Dean For Technology & Design
- 10077 Dental Hygiene
- 10097 Electrical Technology
- 10106 Entertainment Technology
- 10108 Environment Control Technology
- 10195 Mathematics
- 10197 Mechanical Technology
- 10058 Nursing
- 10228 Physics
- 10310 Radiologic Technology/Medical
- 10078 Restorative Dentistry

| Utilization Report        |        |                |                                     |                           |                     |
|---------------------------|--------|----------------|-------------------------------------|---------------------------|---------------------|
|                           | Female | Total Minority | Asian/Nat.<br>Haw./Oth Pac.<br>Isl. | Black/African<br>American | Hispanic/<br>Latino |
| Number of Employees       | 9      | 21             | 8                                   | 6                         | 6                   |
| Underutilized (Y = Yes)   | Y      |                |                                     |                           |                     |
| Number Underutilized      | 4      |                |                                     |                           |                     |
| Actual Utilization        | 33.3%  | 77.8%          | 29.6%                               | 22.2%                     | 22.2%               |
| Labor Market Availability | 47.1%  | 31.3%          | 17.5%                               | 4.9%                      | 6.0%                |

**Admin 4: College Lab Technician**

**Weight Availability Factors**

100.00% ACS 2017-2021 NY/NJ MSA with minimum of High School Diploma. Selected occupations for the Scientific/Technical/IT specialty (1050, 1910, 1920, 1970). Selected occupations for others (2440, 2555).

**Grouping: College Lab Tech: Other**

Appointments: 5

Employees in this category work in the following department(s):

- 10044 Business
- 10293 Career & Technical Ed
- 65017 College Now
- 10009 Communication Design
- 80110 Dean Of Lib Arts & Gen Studies
- 10240 Dean's Off-Professional Studie
- 10155 Hospitality Management

| <b>Utilization Report</b>        |        |                |                                     |                           |                     |
|----------------------------------|--------|----------------|-------------------------------------|---------------------------|---------------------|
|                                  | Female | Total Minority | Asian/Nat.<br>Haw./Oth Pac.<br>Isl. | Black/African<br>American | Hispanic/<br>Latino |
| <b>Number of Employees</b>       | 2      | 3              | 1                                   | 1                         | 1                   |
| <b>Underutilized (Y = Yes)</b>   | Y      |                |                                     |                           |                     |
| <b>Number Underutilized</b>      | 2      |                |                                     |                           |                     |
| <b>Actual Utilization</b>        | 40.0%  | 60.0%          | 20.0%                               | 20.0%                     | 20.0%               |
| <b>Labor Market Availability</b> | 83.8%  | 42.8%          | 8.7%                                | 13.3%                     | 18.3%               |

**Admin 4: College Lab Technician Adjunct**

**Weight Availability Factors**

100.00% Identical to Administration 4 Group (Full Time).

**Grouping: College Lab Tech: Science, Tech, Eng.**

Appointments: 115

Employees in this category work in the following department(s):

- 10020 Architectural Technology
- 10030 Biology
- 10050 Chemistry
- 10065 Computer Engr. Technology
- 10064 Computer Systems Technology
- 10068 Construction Technology
- 10385 Dean For Technology & Design
- 10077 Dental Hygiene
- 10097 Electrical Technology
- 10106 Entertainment Technology
- 10108 Environment Control Technology
- 10195 Mathematics
- 10197 Mechanical Technology
- 10058 Nursing
- 10228 Physics
- 10310 Radiologic Technology/Medical
- 10078 Restorative Dentistry

| <b>Utilization Report</b>        |        |                |                                     |                           |                     |
|----------------------------------|--------|----------------|-------------------------------------|---------------------------|---------------------|
|                                  | Female | Total Minority | Asian/Nat.<br>Haw./Oth Pac.<br>Isl. | Black/African<br>American | Hispanic/<br>Latino |
| <b>Number of Employees</b>       | 38     | 81             | 11                                  | 23                        | 42                  |
| <b>Underutilized (Y = Yes)</b>   | Y      |                | Y                                   |                           |                     |
| <b>Number Underutilized</b>      | 16     |                | 9                                   |                           |                     |
| <b>Actual Utilization</b>        | 33.0%  | 70.4%          | 9.6%                                | 20.0%                     | 36.5%               |
| <b>Labor Market Availability</b> | 47.1%  | 31.3%          | 17.5%                               | 4.9%                      | 6.0%                |

**Admin 4: College Lab Technician Adjunct**

**Weight Availability Factors**

100.00% Identical to Administration 4 Group (Full Time).

**Grouping: College Lab Tech: Other**

Appointments: 20

Employees in this category work in the following department(s):

- 10044 Business
- 10293 Career & Technical Ed
- 65017 College Now
- 10009 Communication Design
- 80110 Dean Of Lib Arts & Gen Studies
- 10240 Dean's Off-Professional Studie
- 10155 Hospitality Management

| Utilization Report               |        |                |                                     |                           |                     |
|----------------------------------|--------|----------------|-------------------------------------|---------------------------|---------------------|
|                                  | Female | Total Minority | Asian/Nat.<br>Haw./Oth Pac.<br>Isl. | Black/African<br>American | Hispanic/<br>Latino |
| <b>Number of Employees</b>       | 9      | 17             | 3                                   | 5                         | 9                   |
| <b>Underutilized (Y = Yes)</b>   | Y      |                |                                     |                           |                     |
| <b>Number Underutilized</b>      | 8      |                |                                     |                           |                     |
| <b>Actual Utilization</b>        | 45.0%  | 85.0%          | 15.0%                               | 25.0%                     | 45.0%               |
| <b>Labor Market Availability</b> | 83.8%  | 42.8%          | 8.7%                                | 13.3%                     | 18.3%               |

## **Appendix D-3                      Utilization Analysis - Faculty By Discipline and Job Group**

This Appendix provides a utilization analysis for combination of faculty job group and academic discipline with five or more employees.

Underutilization occurs where the utilization of a protected group is less than 80% of Labor Market Availability. We calculate a number approximating the number of full-time employees that would be needed to make utilization equal to the labor market.

Underutilization numbers for females and total minorities represent specific placement goals as prescribed for federal Affirmative Action Plans. Note underutilization measures are those calculated for the academic discipline, which may comprise more than one department.

Details of internal and external factors in estimating the labor market are provided.

Total Minority is comprised of Asian/Hawaiian/Other Pacific Islander, Black/African American, Hispanic/Latino, American Indian/Alaska Native and Two or More Races.

NYC College of Technology

**Architecture and Related**

Faculty in this discipline are assigned to the following department(s):

10020 Architectural Technology

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 35    |                    |                |                                 |                        |                 |
| Number of Faculty         | 10                 | 13             | 6                               | 1                      | 4               |
| Underutilized (Y = Yes)   | Y                  |                |                                 | Y                      |                 |
| Number Underutilized      | 8                  |                |                                 | 1                      |                 |
| Actual Utilization        | 28.6%              | 37.1%          | 17.1%                           | 2.9%                   | 11.4%           |
| Labor Market Availability | 50.5%              | 35.9%          | 12.6%                           | 5.2%                   | 14.2%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 21    |                    |                |                                 |                        |                 |
| Number of Faculty         | 8                  | 8              | 5                               | 1                      | 2               |
| Underutilized (Y = Yes)   | Y                  |                |                                 | Y                      |                 |
| Number Underutilized      | 4                  |                |                                 | 1                      |                 |
| Actual Utilization        | 38.1%              | 38.1%          | 23.8%                           | 4.8%                   | 9.5%            |
| Labor Market Availability | 57.1%              | 35.3%          | 16.5%                           | 9.0%                   | 9.0%            |



**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 35

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 14                 | 9              | 5                               | 2                      | 2               |
| Underutilized (Y = Yes)   | Y                  | Y              |                                 | Y                      | Y               |
| Number Underutilized      | 6                  | 3              |                                 | 1                      | 1               |
| Actual Utilization        | 40.0%              | 25.7%          | 14.3%                           | 5.7%                   | 5.7%            |
| Labor Market Availability | 57.1%              | 35.3%          | 16.5%                           | 9.0%                   | 9.0%            |

NYC College of Technology

Area, Ethnic, Cultural, Gender, and Group Studies

Faculty in this discipline are assigned to the following department(s):

10314 African-American Studies

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

| Total Appointments: 5     | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 4                  | 5              | 0                               | 4                      | 1               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 80.0%              | 100.0%         | 0.0%                            | 80.0%                  | 20.0%           |
| Labor Market Availability | 64.0%              | 50.9%          | 7.3%                            | 22.5%                  | 13.8%           |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

| Total Appointments: 5     | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 3                  | 5              | 0                               | 5                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 60.0%              | 100.0%         | 0.0%                            | 100.0%                 | 0.0%            |
| Labor Market Availability | 64.0%              | 50.9%          | 7.3%                            | 22.5%                  | 13.8%           |

NYC College of Technology

**Biological and Biomedical Sciences**

Faculty in this discipline are assigned to the following department(s):

10030 Biology

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

| Total Appointments: 16    | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 9                  | 8              | 3                               | 2                      | 2               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 56.3%              | 50.0%          | 18.8%                           | 12.5%                  | 12.5%           |
| Labor Market Availability | 64.2%              | 47.2%          | 19.5%                           | 10.4%                  | 13.8%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

| Total Appointments: 18    | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 7                  | 12             | 9                               | 2                      | 1               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        | Y               |
| Number Underutilized      | 3                  |                |                                 |                        | 1               |
| Actual Utilization        | 38.9%              | 66.7%          | 50.0%                           | 11.1%                  | 5.6%            |
| Labor Market Availability | 53.6%              | 28.5%          | 11.4%                           | 4.6%                   | 8.6%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 38

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 17                 | 27             | 19                              | 7                      | 1               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 2               |
| Actual Utilization        | 44.7%              | 71.1%          | 50.0%                           | 18.4%                  | 2.6%            |
| Labor Market Availability | 53.6%              | 28.5%          | 11.4%                           | 4.6%                   | 8.6%            |

**Business, Management, Marketing and Support**

Faculty in this discipline are assigned to the following department(s):

- 10044 Business
- 10155 Hospitality Management

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 31    |                    |                |                                 |                        |                 |
| Number of Faculty         | 14                 | 17             | 4                               | 8                      | 5               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 45.2%              | 54.8%          | 12.9%                           | 25.8%                  | 16.1%           |
| Labor Market Availability | 46.7%              | 43.2%          | 13.9%                           | 10.7%                  | 16.0%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 23    |                    |                |                                 |                        |                 |
| Number of Faculty         | 15                 | 9              | 2                               | 4                      | 3               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 2                      |                 |
| Actual Utilization        | 65.2%              | 39.1%          | 8.7%                            | 17.4%                  | 13.0%           |
| Labor Market Availability | 47.7%              | 40.7%          | 5.6%                            | 25.1%                  | 7.0%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 16

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 6                  | 10             | 0                               | 7                      | 2               |
| Underutilized (Y = Yes)   | Y                  |                | Y                               |                        |                 |
| Number Underutilized      | 2                  |                | 1                               |                        |                 |
| Actual Utilization        | 37.5%              | 62.5%          | 0.0%                            | 43.8%                  | 12.5%           |
| Labor Market Availability | 47.7%              | 40.7%          | 5.6%                            | 25.1%                  | 7.0%            |

NYC College of Technology

**Communications, Journalism, and Related**

Faculty in this discipline are assigned to the following department(s):

10009            Communication Design

**Job Group    Faculty: Lecturer Adjunct**

**Weight    Availability Factors**

100.00%    Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 43

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 14                 | 17             | 4                               | 10                     | 3               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        | Y               |
| Number Underutilized      | 13                 |                |                                 |                        | 4               |
| Actual Utilization        | 32.6%              | 39.5%          | 9.3%                            | 23.3%                  | 7.0%            |
| Labor Market Availability | 63.8%              | 39.4%          | 5.8%                            | 12.7%                  | 17.1%           |

**Job Group    Faculty: Professoriate**

**Weight    Availability Factors**

100.00%    2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 16

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 8                  | 6              | 1                               | 2                      | 3               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 50.0%              | 37.5%          | 6.3%                            | 12.5%                  | 18.8%           |
| Labor Market Availability | 59.9%              | 23.8%          | 5.6%                            | 8.6%                   | 5.8%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 11

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 6                  | 4              | 1                               | 0                      | 3               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 1                      |                 |
| Actual Utilization        | 54.5%              | 36.4%          | 9.1%                            | 0.0%                   | 27.3%           |
| Labor Market Availability | 59.9%              | 23.8%          | 5.6%                            | 8.6%                   | 5.8%            |



NYC College of Technology

**Computer and Information Sciences and Support**

Faculty in this discipline are assigned to the following department(s):

- 10065 Computer Engr. Technology
- 10064 Computer Systems Technology

**Job Group Faculty: Lecturer**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Bachelor's level and above in New York and New Jersey for selected disciplines (first and second majors).

Total Appointments: 6

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 2                  | 5              | 2                               | 3                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 33.3%              | 83.3%          | 33.3%                           | 50.0%                  | 0.0%            |
| Labor Market Availability | 25.3%              | 54.6%          | 28.5%                           | 9.4%                   | 13.2%           |

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 100

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 21                 | 64             | 26                              | 20                     | 17              |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 21.0%              | 64.0%          | 26.0%                           | 20.0%                  | 17.0%           |
| Labor Market Availability | 25.3%              | 54.6%          | 28.5%                           | 9.4%                   | 13.2%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 30

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 8                  | 20             | 14                              | 1                      | 5               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 2                      |                 |
| Actual Utilization        | 26.7%              | 66.7%          | 46.7%                           | 3.3%                   | 16.7%           |
| Labor Market Availability | 25.7%              | 31.6%          | 13.2%                           | 9.1%                   | 4.8%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 26

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 1                  | 17             | 11                              | 3                      | 3               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        |                 |
| Number Underutilized      | 6                  |                |                                 |                        |                 |
| Actual Utilization        | 3.8%               | 65.4%          | 42.3%                           | 11.5%                  | 11.5%           |
| Labor Market Availability | 25.7%              | 31.6%          | 13.2%                           | 9.1%                   | 4.8%            |

**Education - Developmental**

Faculty in this discipline are assigned to the following department(s):

|       |                           |
|-------|---------------------------|
| 60201 | BEOC                      |
| 10293 | Career & Technical Ed     |
| 65017 | College Now               |
| 10396 | Continuing Education      |
| 75024 | Counseling-Academic/Psych |
| 65026 | CUNY Adult Literacy       |
| 75125 | Freshman Year Initiative  |
| 65068 | Language Immersion        |
| 60056 | MATH START                |
| 65100 | SEEK-Counseling           |
| 65120 | Workforce Development     |

**Job Group Faculty: Continuing Education**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Bachelor's level and above in New York and New Jersey for selected disciplines (first and second majors).

Total Appointments: 82

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 38                 | 54             | 14                              | 24                     | 14              |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        |                 |
| Number Underutilized      | 15                 |                |                                 |                        |                 |
| Actual Utilization        | 46.3%              | 65.9%          | 17.1%                           | 29.3%                  | 17.1%           |
| Labor Market Availability | 64.5%              | 30.7%          | 10.7%                           | 9.2%                   | 8.9%            |

**Job Group Faculty: Developmental**

**Weight Availability Factors**

100.00% ACS 2017-2021 NY/NJ MSA with minimum of a Bachelor's degree in occupation 2360 (Other Teachers and Instructors).

**Job Group Faculty: Developmental**

**Weight Availability Factors**

100.00% ACS 2017-2021 NY/NJ MSA with minimum of a Bachelor's degree in occupation 2360 (Other Teachers and Instructors).

Total Appointments: 14

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 10                 | 8              | 3                               | 3                      | 1               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 71.4%              | 57.1%          | 21.4%                           | 21.4%                  | 7.1%            |
| Labor Market Availability | 64.5%              | 30.7%          | 10.7%                           | 9.2%                   | 8.9%            |

**Job Group Faculty: Lecturer**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Bachelor's level and above in New York and New Jersey for selected disciplines (first and second majors).

Total Appointments: 5

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 2                  | 1              | 0                               | 1                      | 0               |
| Underutilized (Y = Yes)   | Y                  | Y              | Y                               |                        |                 |
| Number Underutilized      | 1                  | 1              | 1                               |                        |                 |
| Actual Utilization        | 40.0%              | 20.0%          | 0.0%                            | 20.0%                  | 0.0%            |
| Labor Market Availability | 64.5%              | 30.7%          | 10.7%                           | 9.2%                   | 8.9%            |

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 23

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 14                 | 13             | 2                               | 6                      | 5               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 60.9%              | 56.5%          | 8.7%                            | 26.1%                  | 21.7%           |
| Labor Market Availability | 64.5%              | 30.7%          | 10.7%                           | 9.2%                   | 8.9%            |

**Engineering and Related Technologies**

Faculty in this discipline are assigned to the following department(s):

- 10068 Construction Technology
- 10097 Electrical Technology
- 10106 Entertainment Technology
- 10108 Environment Control Technology
- 10197 Mechanical Technology

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 77    |                    |                |                                 |                        |                 |
| Number of Faculty         | 22                 | 36             | 15                              | 7                      | 14              |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 28.6%              | 46.8%          | 19.5%                           | 9.1%                   | 18.2%           |
| Labor Market Availability | 15.4%              | 42.7%          | 12.4%                           | 9.9%                   | 16.3%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 36    |                    |                |                                 |                        |                 |
| Number of Faculty         | 9                  | 13             | 10                              | 2                      | 1               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 1                      |                 |
| Actual Utilization        | 25.0%              | 36.1%          | 27.8%                           | 5.6%                   | 2.8%            |
| Labor Market Availability | 28.6%              | 25.5%          | 15.3%                           | 8.2%                   | 2.0%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 62

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 7                  | 24             | 11                              | 7                      | 5               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        |                 |
| Number Underutilized      | 11                 |                |                                 |                        |                 |
| Actual Utilization        | 11.3%              | 38.7%          | 17.7%                           | 11.3%                  | 8.1%            |
| Labor Market Availability | 28.6%              | 25.5%          | 15.3%                           | 8.2%                   | 2.0%            |

NYC College of Technology

English Language and Literature/Letters

Faculty in this discipline are assigned to the following department(s):

10102 English

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 63

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 39                 | 19             | 6                               | 11                     | 1               |
| Underutilized (Y = Yes)   |                    | Y              |                                 |                        | Y               |
| Number Underutilized      |                    | 5              |                                 |                        | 11              |
| Actual Utilization        | 61.9%              | 30.2%          | 9.5%                            | 17.5%                  | 1.6%            |
| Labor Market Availability | 71.9%              | 37.9%          | 6.7%                            | 9.2%                   | 18.3%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 33

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 22                 | 11             | 4                               | 4                      | 2               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 66.7%              | 33.3%          | 12.1%                           | 12.1%                  | 6.1%            |
| Labor Market Availability | 59.4%              | 20.2%          | 3.7%                            | 5.8%                   | 6.9%            |



**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 20

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 13                 | 8              | 0                               | 4                      | 3               |
| Underutilized (Y = Yes)   |                    |                | Y                               |                        |                 |
| Number Underutilized      |                    |                | 1                               |                        |                 |
| Actual Utilization        | 65.0%              | 40.0%          | 0.0%                            | 20.0%                  | 15.0%           |
| Labor Market Availability | 59.4%              | 20.2%          | 3.7%                            | 5.8%                   | 6.9%            |

**Health Professions and Related Programs**

Faculty in this discipline are assigned to the following department(s):

- 10077 Dental Hygiene
- 10135 Health Sciences
- 10157 Human Services
- 10058 Nursing
- 10310 Radiologic Technology/Medical
- 10078 Restorative Dentistry

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

|                                  | Utilization Report |                |                                 |                        |                 |
|----------------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                                  | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| <b>Number of Faculty</b>         | 86                 | 85             | 5                               | 58                     | 16              |
| <b>Underutilized (Y = Yes)</b>   |                    |                | Y                               |                        |                 |
| <b>Number Underutilized</b>      |                    |                | 14                              |                        |                 |
| <b>Actual Utilization</b>        | 71.7%              | 70.8%          | 4.2%                            | 48.3%                  | 13.3%           |
| <b>Labor Market Availability</b> | 78.0%              | 43.4%          | 15.6%                           | 12.4%                  | 13.0%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

|                                  | Utilization Report |                |                                 |                        |                 |
|----------------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                                  | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| <b>Number of Faculty</b>         | 31                 | 19             | 6                               | 7                      | 5               |
| <b>Underutilized (Y = Yes)</b>   |                    |                |                                 |                        |                 |
| <b>Number Underutilized</b>      |                    |                |                                 |                        |                 |
| <b>Actual Utilization</b>        | 75.6%              | 46.3%          | 14.6%                           | 17.1%                  | 12.2%           |
| <b>Labor Market Availability</b> | 60.7%              | 36.5%          | 17.9%                           | 7.5%                   | 7.7%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 56

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 48                 | 32             | 4                               | 24                     | 3               |
| Underutilized (Y = Yes)   |                    |                | Y                               |                        | Y               |
| Number Underutilized      |                    |                | 6                               |                        | 1               |
| Actual Utilization        | 85.7%              | 57.1%          | 7.1%                            | 42.9%                  | 5.4%            |
| Labor Market Availability | 60.7%              | 36.5%          | 17.9%                           | 7.5%                   | 7.7%            |

**Legal Professions and Studies**

Faculty in this discipline are assigned to the following department(s):

10182 Law And Paralegal Studies

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

| Total Appointments: 7     | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 7                  | 3              | 0                               | 2                      | 1               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 100.0%             | 42.9%          | 0.0%                            | 28.6%                  | 14.3%           |
| Labor Market Availability | 53.4%              | 32.5%          | 6.4%                            | 9.1%                   | 13.1%           |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

| Total Appointments: 9     | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 4                  | 6              | 0                               | 4                      | 2               |
| Underutilized (Y = Yes)   |                    |                | Y                               |                        |                 |
| Number Underutilized      |                    |                | 1                               |                        |                 |
| Actual Utilization        | 44.4%              | 66.7%          | 0.0%                            | 44.4%                  | 22.2%           |
| Labor Market Availability | 53.4%              | 32.5%          | 6.4%                            | 9.1%                   | 13.1%           |

NYC College of Technology

**Liberal Arts and Sciences, General Studies & Humanities**

Faculty in this discipline are assigned to the following department(s):

10158 Humanities

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 27

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 19                 | 10             | 1                               | 5                      | 4               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 70.4%              | 37.0%          | 3.7%                            | 18.5%                  | 14.8%           |
| Labor Market Availability | 63.4%              | 35.1%          | 4.7%                            | 12.3%                  | 14.4%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 12

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 6                  | 6              | 4                               | 0                      | 2               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 2                      |                 |
| Actual Utilization        | 50.0%              | 50.0%          | 33.3%                           | 0.0%                   | 16.7%           |
| Labor Market Availability | 59.0%              | 28.6%          | 3.8%                            | 14.3%                  | 7.6%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 18

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 10                 | 6              | 1                               | 2                      | 3               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 1                      |                 |
| Actual Utilization        | 55.6%              | 33.3%          | 5.6%                            | 11.1%                  | 16.7%           |
| Labor Market Availability | 59.0%              | 28.6%          | 3.8%                            | 14.3%                  | 7.6%            |

**Library (Librarians/Non-Teaching)**

Faculty in this discipline are assigned to the following department(s):

70054            Library

**Job Group    Faculty: Librarian**

**Weight    Availability Factors**

100.00%    ACS 2017-2021 Nationwide workforce with a minimum of a Master's degree in occupation 2435 (Librarians and Media Collections Specialists). One availability is calculated for all faculty in the Library group.

Total Appointments: 13

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 10                 | 4              | 1                               | 3                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 76.9%              | 30.8%          | 7.7%                            | 23.1%                  | 0.0%            |
| Labor Market Availability | 81.3%              | 15.5%          | 3.6%                            | 4.5%                   | 4.8%            |

**Mathematics and Statistics**

Faculty in this discipline are assigned to the following department(s):

10195 Mathematics

**Job Group Faculty: Lecturer**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Bachelor's level and above in New York and New Jersey for selected disciplines (first and second majors).

Total Appointments: 6

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 3                  | 4              | 3                               | 1                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 50.0%              | 66.7%          | 50.0%                           | 16.7%                  | 0.0%            |
| Labor Market Availability | 40.3%              | 40.7%          | 21.3%                           | 5.1%                   | 11.4%           |

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 42

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 11                 | 23             | 8                               | 10                     | 4               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        |                 |
| Number Underutilized      | 6                  |                |                                 |                        |                 |
| Actual Utilization        | 26.2%              | 54.8%          | 19.0%                           | 23.8%                  | 9.5%            |
| Labor Market Availability | 40.3%              | 40.7%          | 21.3%                           | 5.1%                   | 11.4%           |



**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 36

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 14                 | 12             | 8                               | 1                      | 3               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 38.9%              | 33.3%          | 22.2%                           | 2.8%                   | 8.3%            |
| Labor Market Availability | 26.7%              | 25.4%          | 12.5%                           | 3.3%                   | 6.2%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 11

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 3                  | 4              | 2                               | 2                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 27.3%              | 36.4%          | 18.2%                           | 18.2%                  | 0.0%            |
| Labor Market Availability | 26.7%              | 25.4%          | 12.5%                           | 3.3%                   | 6.2%            |

NYC College of Technology

**Physical Sciences**

Faculty in this discipline are assigned to the following department(s):

- 10050 Chemistry
- 10228 Physics

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 10    |                    |                |                                 |                        |                 |
| Number of Faculty         | 3                  | 4              | 1                               | 1                      | 2               |
| Underutilized (Y = Yes)   | Y                  |                |                                 |                        |                 |
| Number Underutilized      | 1                  |                |                                 |                        |                 |
| Actual Utilization        | 30.0%              | 40.0%          | 10.0%                           | 10.0%                  | 20.0%           |
| Labor Market Availability | 41.8%              | 34.2%          | 13.6%                           | 5.7%                   | 11.2%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Total Appointments: 18    |                    |                |                                 |                        |                 |
| Number of Faculty         | 6                  | 4              | 3                               | 1                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 1               |
| Actual Utilization        | 33.3%              | 22.2%          | 16.7%                           | 5.6%                   | 0.0%            |
| Labor Market Availability | 34.8%              | 20.5%          | 8.0%                            | 2.1%                   | 6.6%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 24

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 9                  | 11             | 6                               | 3                      | 2               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        |                 |
| Number Underutilized      |                    |                |                                 |                        |                 |
| Actual Utilization        | 37.5%              | 45.8%          | 25.0%                           | 12.5%                  | 8.3%            |
| Labor Market Availability | 34.8%              | 20.5%          | 8.0%                            | 2.1%                   | 6.6%            |

**Social Sciences**

Faculty in this discipline are assigned to the following department(s):

10280 Social Science

**Job Group Faculty: Lecturer Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Lecturer Group (Full Time).

Total Appointments: 23

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 8                  | 6              | 1                               | 3                      | 2               |
| Underutilized (Y = Yes)   | Y                  | Y              | Y                               |                        | Y               |
| Number Underutilized      | 5                  | 5              | 2                               |                        | 2               |
| Actual Utilization        | 34.8%              | 26.1%          | 4.3%                            | 13.0%                  | 8.7%            |
| Labor Market Availability | 55.7%              | 47.0%          | 11.7%                           | 12.6%                  | 19.3%           |

**Job Group Faculty: Professoriate**

**Weight Availability Factors**

100.00% 2020 NCES Degree Completions, Doctoral, Nationwide for selected disciplines (first and second majors).

Total Appointments: 26

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 16                 | 8              | 5                               | 1                      | 2               |
| Underutilized (Y = Yes)   |                    |                |                                 | Y                      |                 |
| Number Underutilized      |                    |                |                                 | 1                      |                 |
| Actual Utilization        | 61.5%              | 30.8%          | 19.2%                           | 3.8%                   | 7.7%            |
| Labor Market Availability | 49.7%              | 25.4%          | 7.7%                            | 6.2%                   | 8.1%            |

**Job Group Faculty: Professoriate Adjunct**

**Weight Availability Factors**

100.00% Identical to Faculty Professoriate Group (Full Time).

Total Appointments: 36

|                           | Utilization Report |                |                                 |                        |                 |
|---------------------------|--------------------|----------------|---------------------------------|------------------------|-----------------|
|                           | Female             | Total Minority | Asian/Nat. Haw./Other Pac. Isl. | Black/African American | Hispanic/Latino |
| Number of Faculty         | 17                 | 10             | 3                               | 6                      | 0               |
| Underutilized (Y = Yes)   |                    |                |                                 |                        | Y               |
| Number Underutilized      |                    |                |                                 |                        | 3               |
| Actual Utilization        | 47.2%              | 27.8%          | 8.3%                            | 16.7%                  | 0.0%            |
| Labor Market Availability | 49.7%              | 25.4%          | 7.7%                            | 6.2%                   | 8.1%            |

**E**

## **Appendix E                      Personnel Activity**

This Appendix details personnel activities.

The spreadsheets provide detail on personnel activity by job group and by EEO Category.

The charts represent only those job groups and EEO Categories with a material level of activity.

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Accountant**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>               | 1             | 100%        | 1                 | 1                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 100%                 | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Male                       |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Female                     |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Other Gender               |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Unknown Gender             |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| All Protected Race/Eth     | 1             | 100%        | 1                 | 1                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 100%                 | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Asians                     |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Black                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Hispanic                   |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Other Protected Gr         |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Italian-American           |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| White                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Unknown Ethnicity          |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Veteran                    |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |
| Individuals w/Disabilities |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).



**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Administration 2 (Managers)**  
 (Select Group from Drop-Down List Above)

|                                   | NET ADDITIONS |   | Additions by Type |    | Detail, Internal Hires by Type |    |    |    | NET SUBTRACTIONS |    | Subtractions by Type |    | Detail, Internal Separations by Type |    |    |    | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |    |
|-----------------------------------|---------------|---|-------------------|----|--------------------------------|----|----|----|------------------|----|----------------------|----|--------------------------------------|----|----|----|--|----|
|                                   | 7             | 8 | 9                 | 10 | 11                             | 12 | 13 | 14 | 15               | 16 | 17                   | 18 | 19                                   | 20 | 21 | 22 | 23   | 24 |
| <b>Total</b>                      | 5             | 2 | 5                 | 2  | 1                              | 1  | 4  | 4  | 1                | 10 | 2                    | 1  | 1                                    | 1  | 1  | 1  | 1  | 1  |
| Male                              | 5             | 2 | 5                 | 2  | 1                              | 1  | 4  | 4  | 1                | 10 | 2                    | 1  | 1                                    | 1  | 1  | 1  | 1  | 1  |
| Female                            | 0             | 0 | 0                 | 0  | 0                              | 0  | 0  | 0  | 0                | 0  | 0                    | 0  | 0                                    | 0  | 0  | 0  | 0  | 0  |
| Other Gender                      | 0             | 0 | 0                 | 0  | 0                              | 0  | 0  | 0  | 0                | 0  | 0                    | 0  | 0                                    | 0  | 0  | 0  | 0  | 0  |
| <b>Unknown Gender</b>             | -             | - | 0%                | -  | -                              | -  | -  | -  | -                | -  | -                    | -  | -                                    | -  | -  | -  | -  | -  |
| <b>All Protected Race/Eth</b>     | 1             | 1 | 57%               | 1  | 1                              | 1  | 2  | 2  | 9                | 2  | 1                    | 1  | 1                                    | 1  | 1  | 1  | 1  | 1  |
| Gps                               | 1             | 1 | 0%                | -  | -                              | -  | -  | -  | -                | -  | -                    | -  | -                                    | -  | -  | -  | -  | -  |
| Asian                             | 1             | 0 | 0%                | -  | -                              | -  | -  | -  | 1                | 0  | 0                    | 0  | 0                                    | 0  | 0  | 0  | 0  | 0  |
| Black                             | 2             | 2 | 29%               | 2  | 2                              | 1  | 1  | 1  | 4                | 2  | 2                    | 2  | 2                                    | 2  | 2  | 2  | 2  | 2  |
| Hispanic                          | 2             | 2 | 29%               | 2  | 2                              | 1  | 1  | 1  | 4                | 2  | 2                    | 2  | 2                                    | 2  | 2  | 2  | 2  | 2  |
| Other Protected Grp               | 2             | 1 | 0%                | -  | -                              | -  | -  | -  | 1                | 0  | 0                    | 0  | 0                                    | 0  | 0  | 0  | 0  | 0  |
| <b>Italian-American</b>           | 1             | - | 0%                | -  | -                              | -  | -  | -  | 1                | 0  | 0                    | 0  | 0                                    | 0  | 0  | 0  | 0  | 0  |
| <b>White</b>                      | 3             | 1 | 43%               | 1  | 1                              | 2  | 2  | 2  | 6                | 2  | 1                    | 1  | 1                                    | 1  | 1  | 1  | 1  | 1  |
| <b>Unknown Ethnicity</b>          | -             | - | 0%                | -  | -                              | -  | -  | -  | -                | -  | -                    | -  | -                                    | -  | -  | -  | -  | -  |
| <b>Veteran</b>                    | 1             | 1 | 14%               | 1  | 1                              | 1  | 1  | 1  | 1                | 1  | 1                    | 1  | 1                                    | 1  | 1  | 1  | 1  | 1  |
| <b>Individuals w/Disabilities</b> | 1             | 1 | 0%                | -  | -                              | -  | -  | -  | -                | -  | -                    | -  | -                                    | -  | -  | -  | -  | -  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Administration 3 (Professional)**  
 (Select Group from Drop-Down List Above)

|                            | Net Group Changes | NET ADDITIONS |             |               | Additions by Type                 |               |                          |         | Detail, Internal Hires by Type |              |                   |        | NET SUBTRACTIONS |                      | Subtractions by Type           |                        |         | Detail, Internal Separations by Type |              |                   |               | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |  |
|----------------------------|-------------------|---------------|-------------|---------------|-----------------------------------|---------------|--------------------------|---------|--------------------------------|--------------|-------------------|--------|------------------|----------------------|--------------------------------|------------------------|---------|--------------------------------------|--------------|-------------------|---------------|--|--|
|                            |                   | Addition #    | Additions % | Outside Hires | Internal Hires into New Job Group | Was Part Time | Hired from Other College | Demoted | Advanced                       | Other Change | Return to Faculty | Sub. # | Sub. %           | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted | Advanced                             | Other Change | Return to Faculty | Advance-ments | Other Changes  |  |
| <b>Total</b>               | 1                 | 17            | 35%         | 8             | 9                                 | 3             | 6                        | -       | -                              | -            | (16)              | 0%     | (6)              | (7)                  | (2)                            | (1)                    | (4)     | -                                    | -            | 6                 | -             |  |  |
| Male                       | 4                 | 6             | 35%         | 2             | 2                                 | 2             | 2                        | -       | -                              | -            | (2)               | 13%    | (1)              | (1)                  | (2)                            | (1)                    | (1)     | -                                    | -            | 2                 | -             |  |  |
| Female                     | 3                 | 11            | 65%         | 6             | 7                                 | 1             | 4                        | -       | -                              | -            | (14)              | 88%    | (5)              | (6)                  | (2)                            | (3)                    | (3)     | -                                    | -            | 4                 | -             |  |  |
| Other Gender               | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |
| Unknown Gender             | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |
| All Protected Race/Eth     | 2                 | 14            | 82%         | 5             | 9                                 | 3             | 6                        | -       | -                              | -            | (12)              | 75%    | (8)              | (4)                  | (1)                            | (1)                    | (2)     | -                                    | -            | 5                 | -             |  |  |
| Gps                        | 2                 | 3             | 18%         | 1             | 3                                 | 1             | 2                        | -       | -                              | -            | (1)               | 6%     | (1)              | (1)                  | (1)                            | (1)                    | (1)     | -                                    | -            | 1                 | -             |  |  |
| Asian                      | 2                 | 2             | 9%          | 1             | 2                                 | 1             | 1                        | -       | -                              | -            | (1)               | 4%     | (1)              | (1)                  | (1)                            | (1)                    | (1)     | -                                    | -            | 1                 | -             |  |  |
| Black                      | 2                 | 2             | 9%          | 1             | 2                                 | 1             | 1                        | -       | -                              | -            | (1)               | 4%     | (1)              | (1)                  | (1)                            | (1)                    | (1)     | -                                    | -            | 1                 | -             |  |  |
| Hispanic                   | 2                 | 2             | 9%          | 1             | 2                                 | 1             | 1                        | -       | -                              | -            | (1)               | 4%     | (1)              | (1)                  | (1)                            | (1)                    | (1)     | -                                    | -            | 1                 | -             |  |  |
| Other Protected Grp        | 1                 | 1             | 6%          | 1             | 1                                 | 1             | 1                        | -       | -                              | -            | (4)               | 25%    | (3)              | (1)                  | (1)                            | (1)                    | (1)     | -                                    | -            | 1                 | -             |  |  |
| Other Protected Eth        | 1                 | 1             | 6%          | 1             | 1                                 | 1             | 1                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |
| Italian-American           | 1                 | 1             | 6%          | 1             | 1                                 | 1             | 1                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |
| White                      | 2                 | 2             | 12%         | 2             | 2                                 | 2             | 2                        | -       | -                              | -            | (4)               | 25%    | (1)              | (3)                  | (1)                            | (1)                    | (2)     | -                                    | -            | 1                 | -             |  |  |
| Unknown Ethnicity          | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |
| Veterans                   | -                 | -             | 6%          | 1             | 1                                 | 1             | 1                        | -       | -                              | -            | (1)               | 6%     | -                | (1)                  | -                              | -                      | (1)     | -                                    | -            | -                 | -             |  |  |
| Individuals w/Disabilities | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -                              | -            | -                 | 0%     | -                | -                    | -                              | -                      | -       | -                                    | -            | -                 | -             |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**

**Net Personnel Activity, 6/1/22 - 6/1/23**

**Administration 4 (College Lab Tech)**

(Select Group from Drop-Down List Above)

| Net Group Changes          | NET ADDITIONS |             | Additions by Type |                                   |               |                          | Detail, Internal Hires by Type |          |              |                   |        | NET SUBTRACTIONS |                      | Subtractions by Type           |                        |         | Detail, Internal Separations by Type |              |                   |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|---------------|--------------------------|--------------------------------|----------|--------------|-------------------|--------|------------------|----------------------|--------------------------------|------------------------|---------|--------------------------------------|--------------|-------------------|--------------|--|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time | Hired from Other College | Demoted                        | Advanced | Other Change | Return to Faculty | Sub. # | Sub %            | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted | Advanced                             | Other Change | Return to Faculty | Advancements | Other Changes  |  |
| Total                      | 1             | 100%        | 1                 | 1                                 | -             | -                        | -                              | -        | -            | -                 | (2)    | 0%               | (1)                  | (1)                            | -                      | -       | (1)                                  | -            | -                 | -            | -  |  |
| Male                       | 1             | 100%        | 1                 | 1                                 | -             | -                        | -                              | -        | -            | -                 | (2)    | 100%             | (1)                  | (1)                            | -                      | -       | (1)                                  | -            | -                 | -            | -  |  |
| Female                     | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Other Gender               | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Unknown Gender             | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| All Protected Race/Eth     | 1             | 100%        | 1                 | 1                                 | -             | -                        | -                              | -        | -            | -                 | (2)    | 100%             | (1)                  | (1)                            | -                      | -       | (1)                                  | -            | -                 | -            | -  |  |
| Hispanic                   | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Other Protected Gr         | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Italian-American           | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| White                      | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Unknown Ethnicity          | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Veteran                    | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Individuals w/Disabilities | -             | 0%          | -                 | -                                 | -             | -                        | -                              | -        | -            | -                 | -      | 0%               | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Administration 5 (Engineer-Architect)**  
 (Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |   |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|---|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub. %               | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |   |
| <b>Total</b>               | 1             |             | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Male                       |               | 100%        | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Female                     |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Other Gender               |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Unknown Gender             |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| All Protected Race/Eth     |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Gps                        |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Asian                      |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Black                      |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Hispanic                   |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Other Protected Gr         |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Italian-American           | 1             | 100%        | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| White                      |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Unknown Ethnicity          |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Veteran                    |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |
| Individuals w/Disabilities |               | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             | - |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Basic Crafts-Buildings and Grounds**  
 (Select Group from Drop-Down List Above)

| Net Group Changes          | NET ADDITIONS |             | Additions by Type |                                   |               |                          | Detail, Internal Hires by Type |          |              |                   |        | NET SUBTRACTIONS |                      | Subtractions by Type           |                        |         | Detail, Internal Separations by Type |              |                   |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|---------------|--------------------------|--------------------------------|----------|--------------|-------------------|--------|------------------|----------------------|--------------------------------|------------------------|---------|--------------------------------------|--------------|-------------------|--------------|--|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time | Hired from Other College | Demoted                        | Advanced | Other Change | Return to Faculty | Sub. # | Sub %            | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted | Advanced                             | Other Change | Return to Faculty | Advancements | Other Changes  |  |
| Total                      | 1             | 100%        | 1                 | 1                                 | -             | -                        | -                              | -        | -            | -                 | (1)    | 100%             | (1)                  | (1)                            | -                      | -       | (1)                                  | -            | -                 | -            | -  |  |
| Male                       |               | 100%        |                   |                                   |               |                          |                                |          |              |                   |        | 100%             |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Female                     |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Other Gender               |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Unknown Gender             |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| All Protected Race/Eth     | 1             | 100%        | 1                 | 1                                 | -             | -                        | -                              | -        | -            | -                 | (1)    | 100%             | (1)                  | (1)                            | -                      | -       | (1)                                  | -            | -                 | -            | -  |  |
| Asians                     |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Black                      |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Hispanic                   |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Other Protected Gr         |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Italian-American           |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| White                      |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Unknown Ethnicity          |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Veteran                    |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |
| Individuals w/Disabilities |               | 0%          |                   |                                   |               |                          |                                |          |              |                   |        | 0%               |                      |                                |                        |         |                                      |              |                   |              |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Broadcast/Media**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |  |
| <b>Total</b>               | (1)           |             |                   |                                   |                                |                          |         |          |              |                   | (1)    |                      |                      | (1)                                  |                        |         |          |  |                   |              |               |  |
| Male                       | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |  |                   |              |               |  |
| Female                     |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Other Gender               |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Unknown Gender             |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| All Protected Race/Eth     | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |  |                   |              |               |  |
| Gps                        |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Asian                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Black                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Hispanic                   | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |  |                   |              |               |  |
| Other Protected Grp        |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Italian-American           |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| White                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Unknown Ethnicity          |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Veteran                    |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |
| Individuals w/Disabilities |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Campus Peace Officer-Sergeant**  
 (Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub. %               | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>               | 1             | 100%        | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | (2)    | 100%                 | (2)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Male                       | 1             | 100%        | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | (2)    | 100%                 | (2)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Female                     | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Other Gender               | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Gender             | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| All Protected Race/Eth     | 1             | 100%        | -                 | 1                                 | -                              | 1                        | -       | -        | -            | -                 | (2)    | 100%                 | (2)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Asian                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Black                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Hispanic                   | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Other Protected Gr         | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Italian-American           | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| White                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Ethnicity          | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Veteran                    | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Individuals w/Disabilities | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Campus Peace Officer**

(Select Group from Drop-Down List Above)

|                            | Net Group Changes | NET ADDITIONS |             |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        |       | Subtractions by Type |                                |                        |         | Detail, Internal Separations by Type |              |                   |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |  |
|----------------------------|-------------------|---------------|-------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|-------|----------------------|--------------------------------|------------------------|---------|--------------------------------------|--------------|-------------------|--------------|--|--|
|                            |                   | Addition #    | Additions % | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub % | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted | Advanced                             | Other Change | Return to Faculty | Advancements | Other Changes  |  |
| <b>Total</b>               | (9)               | 1             | 100%        | 1                                 | -                              | -                        | -       | 1        | -            | -                 | -      | (10)  | 0%                   | (9)                            | (1)                    | -       | -                                    | -            | -                 | -            | -  |  |
| Male                       | (7)               | 1             | 100%        | 1                                 | -                              | -                        | -       | 1        | -            | -                 | -      | (8)   | 80%                  | (7)                            | (1)                    | -       | -                                    | -            | -                 | -            | -  |  |
| Female                     | (2)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | (2)   | 20%                  | (2)                            | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Other Gender               | (0)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | (0)   | 0%                   | (0)                            | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Unknown Gender             | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | 0%                   | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| All Protected Race/Eth     | (9)               | 1             | 100%        | 1                                 | -                              | -                        | 1       | -        | -            | -                 | (10)   | 100%  | (9)                  | (1)                            | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Asian                      | (1)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 10%   | (1)                  | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Black                      | (6)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | (6)    | 60%   | (6)                  | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Hispanic                   | (1)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 10%   | (1)                  | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Other Protected Gr         | (1)               | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 10%   | (1)                  | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Italian-American           | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| White                      | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Unknown Ethnicity          | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Veteran                    | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |
| Individuals w/Disabilities | -                 | -             | 0%          | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | -     | -                    | -                              | -                      | -       | -                                    | -            | -                 | -            | -  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).



**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Campus Security Assistant**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>               | 2             | 100%        | 1                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | (4)    | 0%                   | (2)                  | (2)                                  | -                      | (1)     | (1)      | (1)  | -                 | -            | -             |
| Male                       | 1             | 50%         | 1                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | (2)    | 50%                  | (1)                  | (1)                                  | -                      | (1)     | (1)      | -  | -                 | -            | -             |
| Female                     | 1             | 50%         | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (2)    | 50%                  | (1)                  | (1)                                  | -                      | (1)     | (1)      | -  | -                 | -            | -             |
| Other Gender               | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (2)    | 0%                   | (1)                  | (1)                                  | -                      | (1)     | (1)      | -  | -                 | -            | -             |
| Unknown Gender             | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| All Protected Race/Eth     | 2             | 100%        | 1                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | (4)    | 100%                 | (2)                  | (2)                                  | -                      | (1)     | (1)      | (1)  | -                 | -            | -             |
| Asian                      | 1             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 75%                  | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Black                      | 1             | 100%        | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (2)    | 50%                  | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Hispanic                   | 1             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (2)    | 50%                  | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Other Protected Grp        | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 25%                  | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Italian-American           | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| White                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Ethnicity          | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Veteran                    | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Individuals w/Disabilities | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**CUNY Admin Assistant**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |              |               |  |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--------------|--|--------------|---------------|--|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change | Return to Faculty                                      | Advancements | Other Changes |  |  |
| <b>Total</b>               | (1)           |             |                   |                                   |                                |                          |         |          |              |                   | (1)    | 0%                   | (1)                  |                                      |                        |         |          |              |  |              |               |  |  |
| Male                       |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Female                     |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Other Gender               |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Unknown Gender             |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| All Protected Race/Eth     | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 | (1)                  |                                      |                        |         |          |              |  |              |               |  |  |
| Asian                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Black                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Hispanic                   |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Other Protected Gr         |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Italian-American           |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| White                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Unknown Ethnicity          |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Veteran                    |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Individuals w/Disabilities |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**CUNY Office Assistant**

(Select Group from Drop-Down List Above)

|                               | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |
|-------------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|
|                               | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub. %               | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>                  | 14            |             | 2                 | 12                                | 9                              | 1                        | 1       | 1        | 1            | -                 | (17)   |                      | (11)                 | (6)                                  | (6)                    | -       | -        | -  | -                 | -            | -             |
| Male                          | 4             | 29%         | 2                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | (3)    | 18%                  | (3)                  | (3)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Female                        | 9             | 64%         | -                 | 10                                | 7                              | 1                        | 1       | 1        | 1            | -                 | (14)   | 82%                  | (10)                 | (4)                                  | (4)                    | -       | -        | -  | -                 | -            | -             |
| Other Gender                  | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Gender                | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| <b>All Protected Race/Eth</b> | 11            | 79%         | 1                 | 10                                | 7                              | 1                        | 1       | 1        | 1            | -                 | (14)   | 82%                  | (10)                 | (4)                                  | (4)                    | -       | -        | -  | -                 | -            | -             |
| Asian                         | 2             | 14%         | -                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | (2)    | 14%                  | (2)                  | (2)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Black                         | 2             | 14%         | -                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | (2)    | 14%                  | (2)                  | (2)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Hispanic                      | 5             | 33%         | -                 | 5                                 | 5                              | -                        | -       | -        | -            | -                 | (8)    | 47%                  | (7)                  | (1)                                  | (1)                    | -       | -        | -  | -                 | -            | -             |
| Other Protected Grp           | 2             | 11%         | -                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | (3)    | 18%                  | (2)                  | (1)                                  | (1)                    | -       | -        | -  | -                 | -            | -             |
| Other Protected Eth           | 1             | 7%          | -                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | (1)    | 6%                   | (1)                  | (1)                                  | -                      | -       | -        | -  | -                 | -            | -             |
| Italian-American              | 1             | 7%          | -                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| White                         | 3             | 21%         | 1                 | 2                                 | 3                              | -                        | -       | -        | -            | -                 | (3)    | 18%                  | (1)                  | (2)                                  | (2)                    | -       | -        | -  | -                 | -            | -             |
| Unknown Ethnicity             | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Veteran                       | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Individuals w/Disabilities    | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Custodial**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>               | 5             | 0%          | 4                 | 1                                 | -                              | 1                        | 1       | -        | -            | -                 | (13)   | 0%                   | (13)                 | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Male                       | 5             | 100%        | 4                 | 1                                 | -                              | 1                        | 1       | -        | -            | -                 | (7)    | 54%                  | (7)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Female                     | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (6)    | 46%                  | (6)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Other Gender               | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Gender             | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| All Protected Race/Eth     | 5             | 100%        | 4                 | 1                                 | -                              | 1                        | 1       | -        | -            | -                 | (12)   | 92%                  | (12)                 | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Asian                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Black                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Hispanic                   | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Other Protected Grp        | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (3)    | 23%                  | (3)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Italian-American           | 1             | 20%         | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| White                      | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 8%                   | (1)                  | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Unknown Ethnicity          | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Veteran                    | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |
| Individuals w/Disabilities | -             | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Custodial Supervisor**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |   |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|---|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub. %               | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |   |
| <b>Total</b>               | (4)           | -           | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 0%                   | (3)                  | (1)                                  | -                      | (1)     | -        | -  | -                 | -            | -             | - |
| Male                       | (3)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (3)    | 75%                  | (0)                  | (1)                                  | -                      | (1)     | -        | -  | -                 | -            | -             | - |
| Female                     | (1)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 25%                  | (1)                  | (1)                                  | -                      | (1)     | -        | -  | -                 | -            | -             | - |
| Other Gender               | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Unknown Gender             | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| All Protected Race/Eth     | (3)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (3)    | 75%                  | (0)                  | (1)                                  | -                      | (1)     | -        | -  | -                 | -            | -             | - |
| Asian                      | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Black                      | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Hispanic                   | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Other Protected Gr         | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Italian-American           | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| White                      | (1)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (1)    | 25%                  | (1)                  | (1)                                  | -                      | (1)     | -        | -  | -                 | -            | -             | - |
| Unknown Ethnicity          | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Veteran                    | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |
| Individuals w/Disabilities | (0)           | 0%          | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | (0)    | 0%                   | (0)                  | (0)                                  | -                      | (0)     | -        | -  | -                 | -            | -             | - |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Faculty-Developmental**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |              |               |  |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--------------|--|--------------|---------------|--|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change | Return to Faculty                                      | Advancements | Other Changes |  |  |
| <b>Total</b>               | (1)           |             |                   |                                   |                                |                          |         |          |              |                   | (1)    |                      |                      | (1)                                  |                        |         |          |              |  |              |               |  |  |
| Male                       |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Female                     | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |              |  |              |               |  |  |
| Other Gender               |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Unknown Gender             |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| All Protected Race/Eth     | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |              |  |              |               |  |  |
| Gps                        |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Asian                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Black                      | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 |                      | (1)                                  |                        |         |          |              |  |              |               |  |  |
| Hispanic                   |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Other Protected Gr         |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Italian-American           |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| White                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Unknown Ethnicity          |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Veteran                    |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |
| Individuals w/Disabilities |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |              |  |              |               |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Faculty-Lecturer**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      |                                | Detail, Internal Separations by Type |         |          |              | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |              |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------|--------------------------------------|---------|----------|--------------|--|--------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group | Left for Other College               | Demoted | Advanced | Other Change | Return to Faculty                                      | Advancements | Other Changes |
| <b>Total</b>               | 19            | 23          | 3                 | 20                                | 18                             | 1                        | 1       | 1        | 1            | -                 | (4)    | 0%                   | (2)                  | (2)                            | -                                    | (2)     | -        | -            | -  | -            | -             |
| Male                       | 11            | 12          | 2                 | 10                                | 10                             | 1                        | 1       | 1        | 1            | -                 | (1)    | 25%                  | (1)                  | (1)                            | -                                    | -       | -        | -            | -  | -            | -             |
| Female                     | 8             | 10          | 1                 | 7                                 | 8                              | -                        | -       | -        | -            | -                 | (3)    | 75%                  | (1)                  | (1)                            | -                                    | -       | -        | -            | -  | -            | -             |
| Other Gender               | -             | 1           | -                 | 1                                 | -                              | -                        | -       | -        | -            | -                 | (3)    | 0%                   | (1)                  | (1)                            | -                                    | -       | -        | -            | -  | -            | -             |
| Unknown Gender             | -             | -           | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| All Protected Race/Eth     | 13            | 14          | -                 | 14                                | 12                             | -                        | 1       | 1        | -            | -                 | (1)    | 25%                  | -                    | (1)                            | -                                    | -       | (1)      | -            | -  | -            | -             |
| Gps                        | 4             | 3           | -                 | 4                                 | 4                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Asian                      | 3             | 3           | -                 | 3                                 | 3                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Black                      | 3             | 3           | -                 | 3                                 | 3                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Hispanic                   | 2             | 2           | -                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | (1)    | 25%                  | (1)                  | (1)                            | -                                    | -       | -        | -            | -  | -            | -             |
| Other Protected Grp        | 2             | 2           | -                 | 2                                 | 2                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Italian-American           | 1             | 1           | -                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| White                      | 5             | 8           | 3                 | 5                                 | 5                              | -                        | -       | -        | -            | -                 | (3)    | 75%                  | (2)                  | (1)                            | -                                    | -       | -        | -            | -  | -            | -             |
| Unknown Ethnicity          | -             | -           | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Veteran                    | -             | -           | -                 | -                                 | -                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |
| Individuals w/Disabilities | 1             | 1           | -                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | -      | 0%                   | -                    | -                              | -                                    | -       | -        | -            | -  | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Faculty-Professorial**

(Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |               |               |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|---------------|---------------|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub %                | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advance-ments | Other Changes |
| <b>Total</b>               | 15            | 33%         | 7                 | 8                                 | 5                              | 2                        | 2       | 2        | 1            | 1                 | (26)   | 42%                  | (23)                 | (3)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 18            | -             |
| Male                       | 5             | 33%         | 3                 | 2                                 |                                |                          |         |          |              |                   | (1)    | 42%                  | (10)                 | (1)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 10            | -             |
| Female                     | 10            | 67%         | 4                 | 6                                 |                                |                          |         |          |              |                   | (15)   | 58%                  | (13)                 | (2)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 8             | -             |
| Other Gender               | -             | 0%          | -                 | 0                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |
| Unknown Gender             | -             | 0%          | -                 | -                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |
| All Protected Race/Eth     | 6             | 40%         | 4                 | 2                                 | 1                              | -                        | -       | 1        | -            | -                 | (13)   | 50%                  | (11)                 | (2)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 7             | -             |
| Asian                      | 3             | 20%         | 2                 | 1                                 |                                |                          |         |          |              |                   | (4)    | 15%                  | (6)                  | (2)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 4             | -             |
| Black                      | 3             | 20%         | 2                 | 1                                 |                                |                          |         |          |              |                   | (9)    | 33%                  | (7)                  | (2)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 4             | -             |
| Hispanic                   | 3             | 20%         | 2                 | 1                                 |                                |                          |         |          |              |                   | (9)    | 33%                  | (7)                  | (2)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 4             | -             |
| Other Protected Grp        | -             | 0%          | -                 | -                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |
| Italian-American           | 1             | 7%          | -                 | 1                                 | 1                              | -                        | -       | -        | -            | -                 | (2)    | 8%                   | (2)                  | -                                    | -                      | -       | -        | -  | -                 | 1             | -             |
| White                      | 8             | 53%         | 3                 | 5                                 | 3                              | -                        | -       | 1        | -            | 1                 | (11)   | 42%                  | (10)                 | (1)                                  | (1)                    | (1)     | (1)      | (1)  | -                 | 10            | -             |
| Unknown Ethnicity          | -             | 0%          | -                 | -                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |
| Veteran                    | -             | 0%          | -                 | -                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |
| Individuals w/Disabilities | -             | 0%          | -                 | -                                 |                                |                          |         |          |              |                   | -      | 0%                   | -                    | -                                    | -                      | -       | -        | -  | -                 | -             | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).



**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**IT Computer Professional**  
 (Select Group from Drop-Down List Above)

|                            | Net Group Changes | NET ADDITIONS |             |               | Additions by Type                 |               |                          |         |          | Detail, Internal Hires by Type |                   |        |       |                      | NET SUBTRACTIONS               |                        |         | Subtractions by Type |              |                   |              | Detail, Internal Separations by Type |  |  |  |  | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |  |  |
|----------------------------|-------------------|---------------|-------------|---------------|-----------------------------------|---------------|--------------------------|---------|----------|--------------------------------|-------------------|--------|-------|----------------------|--------------------------------|------------------------|---------|----------------------|--------------|-------------------|--------------|--------------------------------------|--|--|--|--|--|--|--|
|                            |                   | Addition #    | Additions % | Outside Hires | Internal Hires into New Job Group | Was Part Time | Hired from Other College | Demoted | Advanced | Other Change                   | Return to Faculty | Sub. # | Sub % | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted | Advanced             | Other Change | Return to Faculty | Advancements | Other Changes                        |  |  |  |  |  |  |  |
| <b>Total</b>               | (1)               | 2             | 0%          | -             | 2                                 | 1             | -                        | 1       | -        | -                              | (3)               | 100%   | (3)   | (3)                  | -                              | -                      | -       | -                    | -            | 1                 | -            |                                      |  |  |  |  |  |  |  |
| Male                       | (2)               | 1             | 50%         | -             | 1                                 | 1             | -                        | -       | -        | -                              | (3)               | 100%   | (3)   | (3)                  | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Female                     | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Other Gender               | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Unknown Gender             | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| All Protected Race/Eth     | (1)               | 2             | 100%        | -             | 2                                 | 1             | -                        | 1       | -        | -                              | (3)               | 100%   | (3)   | (3)                  | -                              | -                      | -       | -                    | -            | 1                 | -            |                                      |  |  |  |  |  |  |  |
| Asian                      | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | (1)               | 33%    | (1)   | (1)                  | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Black                      | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | (1)               | 33%    | (1)   | (1)                  | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Hispanic                   | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | (1)               | 33%    | (1)   | (1)                  | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Other Protected Grp        | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | (1)               | 33%    | (1)   | (1)                  | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Other Protected Grp        | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Italian-American           | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| White                      | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Unknown Ethnicity          | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Veteran                    | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |
| Individuals w/Disabilities | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                              | -                 | 0%     | -     | -                    | -                              | -                      | -       | -                    | -            | -                 | -            |                                      |  |  |  |  |  |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**IT Support Technician**  
 (Select Group from Drop-Down List Above)

|                            | NET ADDITIONS |             | Additions by Type |                                   | Detail, Internal Hires by Type |                          |         |          |              | NET SUBTRACTIONS  |        | Subtractions by Type |                      | Detail, Internal Separations by Type |                        |         |          | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |                   |              |               |  |  |
|----------------------------|---------------|-------------|-------------------|-----------------------------------|--------------------------------|--------------------------|---------|----------|--------------|-------------------|--------|----------------------|----------------------|--------------------------------------|------------------------|---------|----------|--|-------------------|--------------|---------------|--|--|
|                            | Addition #    | Additions % | Outside Hires     | Internal Hires into New Job Group | Was Part Time                  | Hired from Other College | Demoted | Advanced | Other Change | Return to Faculty | Sub. # | Sub. %               | Separation from CUNY | Internal Separation from Group       | Left for Other College | Demoted | Advanced | Other Change   | Return to Faculty | Advancements | Other Changes |  |  |
| <b>Total</b>               | (1)           |             |                   |                                   |                                |                          |         |          |              |                   | (1)    | 0%                   | (1)                  |                                      |                        |         |          |  |                   |              |               |  |  |
| Male                       |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Female                     |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Other Gender               |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Unknown Gender             |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| All Protected Race/Eth     | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 | (1)                  |                                      |                        |         |          |  |                   |              |               |  |  |
| Asian                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Black                      | (1)           | 0%          |                   |                                   |                                |                          |         |          |              |                   | (1)    | 100%                 | (1)                  |                                      |                        |         |          |  |                   |              |               |  |  |
| Hispanic                   |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Other Protected Gr         |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Italian-American           |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| White                      |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Unknown Ethnicity          |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Veteran                    |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |
| Individuals w/Disabilities |               | 0%          |                   |                                   |                                |                          |         |          |              |                   |        | 0%                   |                      |                                      |                        |         |          |  |                   |              |               |  |  |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**Job Group Summary**  
**Net Personnel Activity, 6/1/22 - 6/1/23**  
**Skilled Trades**

(Select Group from Drop-Down List Above)

|                            | Net Group Changes | NET ADDITIONS |             |               | Detail, Internal Hires by Type    |               |                          |         |          | NET SUBTRACTIONS |                   |        | Detail, Internal Separations by Type |                      |                                |                        | OTHER CHANGES WITHIN JOB GROUP (not counted in totals) |          |              |                   |              |               |
|----------------------------|-------------------|---------------|-------------|---------------|-----------------------------------|---------------|--------------------------|---------|----------|------------------|-------------------|--------|--------------------------------------|----------------------|--------------------------------|------------------------|--|----------|--------------|-------------------|--------------|---------------|
|                            |                   | Addition #    | Additions % | Outside Hires | Internal Hires into New Job Group | Was Part Time | Hired from Other College | Demoted | Advanced | Other Change     | Return to Faculty | Sub. # | Sub %                                | Separation from CUNY | Internal Separation from Group | Left for Other College | Demoted  | Advanced | Other Change | Return to Faculty | Advancements | Other Changes |
| <b>Total</b>               | 3                 | 6             | 100%        | 3             | 3                                 | -             | 3                        | 1       | 1        | -                | -                 | (3)    | 0%                                   | (3)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Male                       | 3                 | 6             | 100%        | 3             | 3                                 | -             | 3                        | 1       | 1        | -                | -                 | (3)    | 100%                                 | (3)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Female                     | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Other Gender               | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Unknown Gender             | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| All Protected Race/Eth     | -                 | 2             | 33%         | 1             | 1                                 | -             | -                        | 1       | 1        | -                | -                 | (2)    | 67%                                  | (2)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Gps                        | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Asian                      | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Black                      | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Hispanic                   | 2                 | 2             | 33%         | 1             | 1                                 | -             | -                        | 1       | 1        | -                | -                 | (1)    | 33%                                  | (1)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Other Protected Grp        | (1)               | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | (1)    | 33%                                  | (1)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Italian-American           | 1                 | 1             | 17%         | 1             | 1                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| White                      | 2                 | 3             | 50%         | 1             | 1                                 | -             | -                        | 2       | 2        | -                | -                 | (1)    | 33%                                  | (1)                  | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Unknown Ethnicity          | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Veteran                    | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |
| Individuals w/Disabilities | -                 | -             | 0%          | -             | -                                 | -             | -                        | -       | -        | -                | -                 | -      | 0%                                   | -                    | -                              | -                      | -  | -        | -            | -                 | -            | -             |

This chart summarizes moves of employees into and out of a single job group. Any one job group could have a net loss or net gain (additions may not equal subtractions).

**F**

## **Appendix F                      Summary of Recruiting Activities**

This Appendix provides details of candidate pools and outcomes of searches.

The spreadsheets provide detail on applicants, interviews, and offers. The scope of this report includes searches which officially concluded during the previous plan year (June 1, 2022 through May 31, 2023).

## Appendix F Recruiting Activity Table By Job Group, Ethnicity and Gender

| JOB GROUP                                    | ACTIVITY CATEGORY | Minority Status                                  |                          |                   |                | Not Minority | Female | Male | Unknown | TOTAL ACTIVITY |
|--|-------------------|--|--------------------------|-------------------|----------------|--------------|--------|------|---------|----------------|
|  |                   | Asian / Native Hawaiian / Other Pacific Islander | Black / African American | Hispanic / Latino | Total Minority |              |        |      |         |                |
| <b>Admin1 - Executive</b>                    |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 0  | 0                        | 0                 | 0              | 0            | 0      | 0    | 0       |                |
|  | Interviews        | 0  | 0                        | 0                 | 0              | 0            | 0      | 0    | 0       |                |
|  | Offers            | 0  | 0                        | 0                 | 0              | 0            | 0      | 0    | 0       |                |
| <b>Admin2 - Managerial</b>                   |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 23   | 69                       | 49                | 148            | 54           | 129    | 71   | 14      | 214            |
|  | Interviews        | 2  | 12                       | 10                | 25             | 7            | 19     | 12   | 3       | 34             |
|  | Offers            | 0  | 1                        | 3                 | 4              | 2            | 3      | 3    | 1       | 7              |
| <b>Admin3 - Administrators</b>               |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 125  | 249                      | 176               | 600            | 111          | 472    | 240  | 39      | 751            |
|  | Interviews        | 12   | 28                       | 29                | 77             | 12           | 59     | 33   | 15      | 107            |
|  | Offers            | 4  | 5                        | 4                 | 16             | 2            | 12     | 7    | 2       | 21             |
| <b>Admin4-College Lab Technicians</b>        |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 16   | 11                       | 14                | 44             | 11           | 30     | 27   | 4       | 61             |
|  | Interviews        | 2  | 0                        | 2                 | 4              | 0            | 3      | 1    | 0       | 4              |
|  | Offers            | 0  | 0                        | 1                 | 1              | 0            | 1      | 0    | 0       | 1              |
| <b>Campus Peace Officers</b>                 |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 1  | 8                        | 4                 | 14             | 0            | 3      | 11   | 0       | 14             |
|  | Interviews        | 1  | 8                        | 4                 | 14             | 0            | 3      | 11   | 0       | 14             |
|  | Offers            | 0  | 1                        | 0                 | 1              | 0            | 1      | 0    | 0       | 1              |
| <b>Campus Security (Assistant, Director)</b> |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 1  | 7                        | 3                 | 11             | 1            | 2      | 10   | 0       | 12             |
|  | Interviews        | 1  | 7                        | 3                 | 11             | 1            | 2      | 10   | 0       | 12             |
|  | Offers            | 0  | 3                        | 1                 | 4              | 0            | 1      | 3    | 0       | 4              |
| <b>CUNY Office Assistants</b>                |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 2  | 6                        | 0                 | 9              | 4            | 10     | 3    | 0       | 13             |
|  | Interviews        | 2  | 6                        | 0                 | 9              | 4            | 10     | 3    | 0       | 13             |
|  | Offers            | 1  | 4                        | 0                 | 6              | 0            | 4      | 2    | 0       | 6              |
| <b>IT Assistant (L-3, Lab Assistant)</b>     |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 0  | 1                        | 5                 | 6              | 0            | 1      | 5    | 0       | 6              |
|  | Interviews        | 0  | 1                        | 5                 | 6              | 0            | 1      | 5    | 0       | 6              |
|  | Offers            | 0  | 1                        | 1                 | 2              | 0            | 1      | 1    | 0       | 2              |

## Appendix F Recruiting Activity Table By Job Group, Ethnicity and Gender

| JOB GROUP                                  | ACTIVITY CATEGORY | Minority Status                                  |                          |                   |                | Not Minority | Female | Male | Unknown | TOTAL ACTIVITY |
|--|-------------------|--|--------------------------|-------------------|----------------|--------------|--------|------|---------|----------------|
|  |                   | Asian / Native Hawaiian / Other Pacific Islander | Black / African American | Hispanic / Latino | Total Minority |              |        |      |         |                |
| <b>Deputy Chief Information Officer</b>    |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 5  | 1                        | 0                 | 6              | 2            | 0      | 8    | 0       | 8              |
|  | Interviews        | 5  | 1                        | 0                 | 6              | 2            | 0      | 8    | 0       | 8              |
|  | Offers            | 0  | 0                        | 0                 | 0              | 0            | 0      | 0    | 0       | 0              |
| <b>Business Data and Reporting Analyst</b> |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 1  | 1                        | 0                 | 1              | 0            | 0      | 3    | 0       | 3              |
|  | Interviews        | 1  | 1                        | 0                 | 1              | 0            | 0      | 3    | 0       | 3              |
|  | Offers            | 1  | 0                        | 0                 | 1              | 0            | 0      | 1    | 0       | 1              |
| <b>Maintenance Workers</b>                 |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 0  | 1                        | 0                 | 1              | 2            | 0      | 3    | 0       | 3              |
|  | Interviews        | 0  | 1                        | 0                 | 1              | 2            | 0      | 3    | 0       | 3              |
|  | Offers            | 0  | 0                        | 0                 | 0              | 1            | 0      | 1    | 0       | 1              |
| <b>Skilled Workers</b>                     |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 1  | 1                        | 1                 | 3              | 3            | 0      | 6    | 0       | 6              |
|  | Interviews        | 1  | 1                        | 1                 | 3              | 3            | 0      | 6    | 0       | 6              |
|  | Offers            | 0  | 0                        | 1                 | 1              | 0            | 0      | 1    | 0       | 1              |
| <b>Faculty - Professorial</b>              |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 57   | 34                       | 7                 | 102            | 75           | 53     | 91   | 38      | 182            |
|  | Interviews        | 10   | 9                        | 2                 | 21             | 12           | 20     | 10   | 4       | 34             |
|  | Offers            | 1  | 3                        | 1                 | 5              | 2            | 5      | 2    | 1       | 8              |
| <b>Faculty - Lecturer</b>                  |                   |  |                          |                   |                |              |        |      |         |                |
|  | Applicants        | 118  | 122                      | 67                | 336            | 233          | 261    | 302  | 40      | 603            |
|  | Interviews        | 22   | 23                       | 13                | 67             | 55           | 61     | 64   | 10      | 135            |
|  | Offers            | 4  | 4                        | 4                 | 16             | 9            | 14     | 11   | 1       | 26             |

| JOB GROUP    | ACTIVITY CATEGORY | Minority Status                                  |                          |                   |                | Not Minority | Female | Male | Unknown | TOTAL ACTIVITY |
|--------------|-------------------|--|--------------------------|-------------------|----------------|--------------|--------|------|---------|----------------|
|              |                   | Asian / Native Hawaiian / Other Pacific Islander | Black / African American | Hispanic / Latino | Total Minority |              |        |      |         |                |
| <b>Total</b> |                   |  |                          |                   |                |              |        |      |         |                |
|              | Applicants        | 350  | 511                      | 326               | 1281           | 496          | 961    | 780  | 135     | 1876           |
|              | Interviews        | 59   | 98                       | 69                | 245            | 98           | 178    | 169  | 32      | 379            |
|              | Offers            | 11   | 22                       | 16                | 57             | 16           | 42     | 32   | 5       | 79             |

|                         |      |
|-------------------------|------|
| <b>Total Applicants</b> | 1876 |
| <b>Total Interviews</b> | 379  |
| <b>Total Offers</b>     | 79   |

**G**



## **Appendix G                      Utilization of Individuals with Disabilities by Job Group**

This Appendix presents the total staff in each job group with the number and percentage of Individuals with Disabilities.

The federal guideline for staffing of Individuals with Disabilities is 7.0% for each job group. While there is a requirement to report staffing, there is no requirement to calculate underutilization or to set placement goals.

**APPENDIX G - Utilization of Individuals with Disabilities by Job Group**

**2023-2024**

**NYC College of Technology**

The federal guideline for representation is 7% for each job group.

Total Individual(s) with Disabilities: 33      Percent of total reported employees: 1.3%

| <b>Category:</b>                           | <b>Staff</b> | <b>Indiv. with Disabilities</b> | <b>Rate</b> |
|--|--------------|---------------------------------|-------------|
| <b>Executive/Administrative/Managerial</b> |              |                                 |             |
| Admin 1: Executive                         | 17           | 0                               | 0.0%        |
| Admin 2: Managerial                        | 65           | 1                               | 1.5%        |
| Admin 2: Managerial Adjunct                | 273          | 2                               | 0.7%        |
| Managerial: Facilities                     | 1            | 0                               | 0.0%        |
| Managerial: Info Tech                      | 1            | 0                               | 0.0%        |
| Managerial: Security                       | 3            | 0                               | 0.0%        |
| <b>Professional Faculty</b>                |              |                                 |             |
| Faculty: Professoriate                     | 325          | 3                               | 0.9%        |
| Faculty: Librarian                         | 13           | 0                               | 0.0%        |
| Faculty: Librarian Adjunct                 | 1            | 0                               | 0.0%        |
| Faculty: Lecturer                          | 39           | 2                               | 5.1%        |
| Faculty: Lecturer Adjunct                  | 612          | 10                              | 1.6%        |
| Faculty: Professoriate Adjunct             | 369          | 4                               | 1.1%        |
| Faculty: Developmental                     | 14           | 0                               | 0.0%        |
| Faculty: Developmental Adjunct             | 3            | 0                               | 0.0%        |
| Faculty: Continuing Education              | 82           | 0                               | 0.0%        |
| <b>Professional Non-Faculty</b>            |              |                                 |             |
| Accountant: Professional                   | 7            | 0                               | 0.0%        |
| Admin 3: Professional                      | 108          | 5                               | 4.6%        |
| Admin 5: Engineer-Architect                | 3            | 0                               | 0.0%        |
| Disability Accommodation Specl Adjunct     | 2            | 0                               | 0.0%        |
| Info Tech: Professional                    | 25           | 3                               | 12.0%       |
| <b>Administrative Support Workers</b>      |              |                                 |             |
| Accountant: Assistant                      | 4            | 0                               | 0.0%        |
| Administrative Assistant                   | 12           | 0                               | 0.0%        |
| Office Assistant                           | 81           | 0                               | 0.0%        |
| Office Assistant Adjunct                   | 154          | 1                               | 0.6%        |
| Mail Services Worker                       | 2            | 0                               | 0.0%        |
| <b>Technicians</b>                         |              |                                 |             |
| Admin 4: College Lab Technician            | 32           | 0                               | 0.0%        |
| Admin 4: College Lab Technician Adjunct    | 135          | 1                               | 0.7%        |
| Broadcast-Media                            | 2            | 0                               | 0.0%        |
| Info Tech: Technician                      | 5            | 0                               | 0.0%        |
| Info Tech: Technician Adjunct              | 1            | 0                               | 0.0%        |
| Print Media Technician                     | 4            | 0                               | 0.0%        |
| <b>Craft Workers</b>                       |              |                                 |             |
| Skilled Trades: Supervisory                | 1            | 0                               | 0.0%        |
| Skilled Trades: Not Supervisory            | 28           | 0                               | 0.0%        |
| Laborers and Helpers                       | 5            | 0                               | 0.0%        |
| Basic Crafts-Buildings and Grounds         | 3            | 0                               | 0.0%        |
| <b>Service Workers</b>                     |              |                                 |             |

NYC College of Technology

Category: Service Workers

|                                   | Staff | Indiv. with Disabilities | Rate |
|-----------------------------------|-------|--------------------------|------|
| Campus Public Safety Sergeant     | 9     | 0                        | 0.0% |
| Campus Peace Officer              | 12    | 0                        | 0.0% |
| Campus Security Assistant         | 11    | 1                        | 9.1% |
| Campus Security Assistant Adjunct | 1     | 0                        | 0.0% |
| Custodial: Supervisory            | 5     | 0                        | 0.0% |
| Custodial: Assistant              | 35    | 0                        | 0.0% |
| Custodial: Assistant Adjunct      | 2     | 0                        | 0.0% |